

Comvita

Full-year results

Food & beverages

Looking sweet

Comvita (CVT) has locked up about half its requisite honey supply through acquisitions and investments in apiaries. This, together with investment in augmented production facilities, the rationalisation of its channels to market, and optimising the product mix, should see CVT continue to expand its margins and lift its return on invested capital (ROCE) above the current level of ~12%. Our valuation of NZ\$4.73 would increase to NZ\$5.96 if the EBITDA margin was to rise from the current level of 14.9% to 18% over the next three years.

| Year end | Revenue (NZ\$m) | PBT* (NZ\$m) | EPS* (c) | DPS (c) | P/E (x) | Yield (%) |
|----------|--------------------|-----------------|-------------|------------|------------|--------------|
| 03/14 | 115.3 | 12.6 | 25.5 | 12.0 | 16.8 | 2.8 |
| 03/15 | 152.7 | 16.3 | 29.9 | 13.0 | 14.3 | 3.0 |
| 03/16e | 176.3 | 20.9 | 34.0 | 14.0 | 12.6 | 3.3 |
| 03/17e | 204.0 | 26.4 | 43.7 | 16.0 | 9.8 | 3.7 |

Note: *PBT and EPS are normalised, excluding intangible amortisation, exceptional items and share-based payments.

Demand is not the issue for honey products

CVT's honey products are supply- rather than demand-constrained. This, together with the special qualities of manuka honey, allows CVT to be a honey product price-maker and to focus on improving the yield. The available yield ranges from NZ\$5 per 250g for generic unbranded honey to NZ\$500 per 250g for skincare products. In FY15, 64% of revenue was generated from the functional food market where branded manuka honey brings from NZ\$14-104 per 250g. Healthcare, which includes olive leaf extract, cough and cold remedies and dietary supplements, accounted for 29% of revenue. In this category the manuka-based honey lozenges yield NZ\$250 per 250g. Medicinal honey, now 4% of revenue, yields NZ\$500.

Improvement in ROCE

The board and management's focus is on restoring ROCE to acceptable long-term sustainable levels. FY15 results provided some early evidence of operating leverage leading to an improved ROCE. The company disclosed ROCE of 12% in FY15 compared with 10.8% in FY14. Our forecasts show ROCE improving to 17.6% by FY18 with EBITDA margins of ~16% (FY15 EBITDA margin of 14.9%).

Valuation: Upside from more runs on the board

The upside in our valuation of NZ\$4.73/share (DCF of NZ\$4.47 plus NZ\$0.26 for Derma Sciences shares) should be reflected in the share price as CVT continues to demonstrate that pricing power for honey products and operating leverage result in higher margins and increasing ROCE. Shareholders should also continue to be rewarded with an increased dividend pay-out ratio.

1 June 2015
Price NZ\$4.29
Market cap NZ\$169m

 Net debt (NZ\$m) at 31 March 2015
 26.1

 Shares in issue
 39.4m

 Free float
 58.6%

 Code
 CVT

 Primary exchange
 NZX

 Secondary exchange
 N/A

Share price performance



Business description

Comvita (CVT) is a manufacturer and marketer of honey-based products and fresh olive leaf extract products. The company products for health, skin care and medical uses with approximately 80% of its products exported to Australia, Asia, North America and the UK.

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FY15 results say better days to come

The key messages from the FY15 results were (we refer to results as reported):

- Results were comfortably ahead of guidance provided in the H115 results in November 2014; revenue was 7.2% and NPAT 7.8% ahead of guidance.
- Revenue growth (excluding estimated revenue from NZ Honey) was better than the previous year's growth rate – from 11.4% in FY14 to ~16% in FY15.
- Revenue from Asia was flat year-on-year but the contribution increase of 16% reflects the positive impact of price rises and some changes made in channels to market.
- Internet-based sales, albeit only ~2% of revenue grew by 55%; the company expects internet sales to continue to grow in importance, particularly in China where CVT employs a 'click and collect' model.
- The contribution from medical sales increased by 61% on flat revenue due to the impact of increasing royalties from Derma Sciences (NASDAQ.DSCI) where CVT's wound product continues to gain traction. In the year ended 31 December 2014, Derma Sciences MEDIHONEY sales increased by 16%. We forecast FY15 sales of MEDIHONEY to increase by 12%.
- The NZ and Australian businesses reported strong results, in part because of the strength of the tourism markets in both countries where the highest growth market was China. Asian tourists are the highest spenders of all the tourism markets and have demonstrated a propensity to purchase locally-produced foodstuffs, particularly those with perceived health benefits.
- The NZ and Australian segments included the July 2014 acquisition of NZ Honey. NZ Honey products are not premium-branded products and therefore are lower margin. For the NZ and Australian segments the inclusion of NZ Honey has meant increased sales but a reduced contribution margin.
- There was evidence of operational leverage in the improved EBITDA margin; the underlying margin increased from 13.2% in FY14 to 14.9% in FY15 in spite of the impact of the inclusion in FY15 of the lower-margin NZ Honey business.
- NPAT would have been NZ\$0.76 (7.4%) more if not for the net loss in the fair value of derivatives relating to the Derma Science warrants. This increased financial expenses by NZ\$1.013m (last year's comparative was NZ\$0.03m).
- There was a 14.4% increase in earnings per share and an 8.3% increase in dividends.
- Increased ROCE from 10.8% in FY14 to 12% in FY15.¹
- There was an increase in raw material inventory levels of NZ\$13m to NZ\$28m at 31 March 2015; additional honey inventory provides CVT with the potential to value-add because manuka honey increases in value as it matures due to a natural process that increases its antibacterial effectiveness.
- Net debt of NZ\$26m with an improved net debt to EBITDA ratio of 1.1x (1.6x² at 31 March 2014).

¹ Comvita FY15 results presentation 22 May 2015

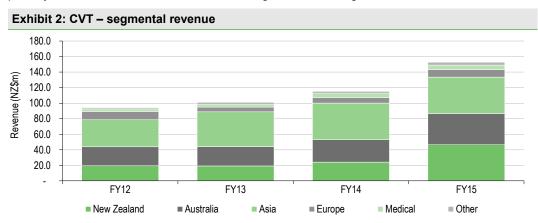
² Comvita FY15 results presentation 22 May 2015



| NZ\$m | FY14* | FY15 | Variance |
|--------------------------|-------|-------|----------|
| Revenue | 115.3 | 152.7 | 32.5% |
| Cost of goods sold | -54.9 | -81.2 | 47.7% |
| Gross Margin | 60.4 | 71.6 | 18.5% |
| Other income | 2.8 | 6.1 | 119.9% |
| Selling and marketing | 28.5 | 34.4 | 20.7% |
| Administrative | 15.0 | 17.0 | 13.4% |
| Distribution | 5.6 | 6.1 | 8.9% |
| Research and Development | 2.9 | 2.8 | -3.1% |
| Depreciation | -2.6 | -3.8 | 44.3% |
| Amortisation | -1.5 | -1.8 | 16.4% |
| EBITDA | 15.2 | 22.8 | 49.7% |
| Depreciation | -2.6 | -3.8 | 44.3% |
| EBITA | 12.6 | 19.0 | 50.8% |
| Amortisation | -1.5 | -1.8 | 16.4% |
| EBIT | 11.1 | 17.3 | 55.5% |
| Associates | 0.0 | 0.9 | NM |
| EBIT (after associates) | 11.1 | 18.2 | 63.4% |
| Interest | -0.6 | -3.7 | 550.4% |
| NPBT | 10.6 | 14.5 | 37.3% |
| Income tax | -3.0 | -4.2 | 41.9% |
| NPAT | 7.6 | 10.2 | 35.5% |
| EPS (cps) | 25.5 | 29.6 | 16.0% |
| DPS (cps) | 12.0 | 13.0 | 8.3% |
| Margins | | | |
| Gross margin | 52.4% | 46.9% | |
| EBITDA | 13.2% | 14.9% | |
| EBITA | 11.0% | 12.5% | |
| EBIT | 9.6% | 11.3% | |
| NPAT | 6.6% | 6.7% | |

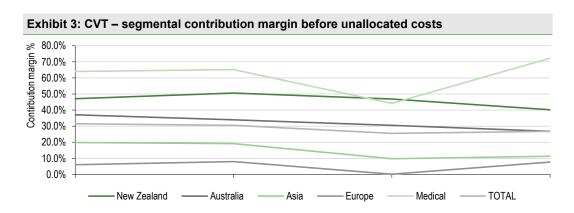
Segment results show strength of NZ business

CVT provides a geographic split of revenue and the contribution per segment, measured at the profit before tax and unallocated costs line. Admittedly, this analysis, which appears below, is only partially useful because unallocated costs are significant and range between 16-20% of revenue.



Source: Comvita financial statements





| Exhibit 4: CVT – segmental analysis | | | | |
|-------------------------------------|--------|--------|-------|-------|
| NZ\$(m) | FY12 | FY13 | FY14 | FY1 |
| Revenue | | | | |
| New Zealand | 19.4 | 19.3 | 24.2 | 46.5 |
| Australia | 24.5 | 24.7 | 28.9 | 40. |
| Asia | 34.8 | 44.9 | 47.1 | 46.9 |
| Europe | 10.4 | 6.2 | 6.8 | 9.5 |
| Medical | 3.5 | 3.7 | 6.0 | 5.9 |
| Other | 1.5 | 2.4 | 2.2 | 3.8 |
| TOTAL | 94.0 | 101.2 | 115.3 | 152.7 |
| NPBT | | | | |
| New Zealand | 9.1 | 9.8 | 11.3 | 18.7 |
| Australia | 9.1 | 8.4 | 8.8 | 10.8 |
| Asia | 6.9 | 8.6 | 4.6 | 5.3 |
| Europe | 0.6 | 0.5 | 0.0 | 0.7 |
| Medical | 2.2 | 2.4 | 2.6 | 4.3 |
| Other | 1.7 | 1.2 | 2.0 | 1.2 |
| TOTAL | 29.6 | 30.9 | 29.4 | 41.0 |
| Unallocated | 18.1 | 20.4 | 18.3 | 27.4 |
| NPBT and associates | 11.6 | 10.4 | 11.1 | 13.6 |
| Increases in revenue | | | | |
| New Zealand | | -0.5% | 25.5% | 92.4% |
| Australia | | 0.9% | 16.9% | 38.7% |
| Asia | | 29.1% | 4.9% | -0.5% |
| Europe | | -40.4% | 10.5% | 39.8% |
| Medical | | 5.6% | 63.8% | -2.0% |
| Other | | 64.0% | -8.8% | 68.4% |
| TOTAL | | 7.7% | 13.9% | 32.5% |
| NPBT margin (pre unallocated) | | | | |
| New Zealand | 47.1% | 50.6% | 46.8% | 40.2% |
| Australia | 37.1% | 33.9% | 30.5% | 26.8% |
| Asia | 19.8% | 19.2% | 9.7% | 11.3% |
| Europe | 6.0% | 7.9% | 0.2% | 7.7% |
| Medical | 64.0% | 65.2% | 44.1% | 72.3% |
| Other | 113.7% | 51.0% | 89.6% | 32.5% |
| TOTAL | 31.5% | 30.5% | 25.5% | 26.8% |
| Unallocated % of revenue | 19.2% | 20.2% | 15.9% | 17.9% |
| NPBT margin with unallocated | 12.3% | 10.3% | 9.6% | 8.9% |

The impact of the acquisition of NZ Honey is shown by the increase in the FY15 sales of functional products and the reduction in contribution margin. The lift in the contribution margin from Asia reflects improvement in the channels to market and the medical segment benefited from increased milestone payments from Derma Sciences.

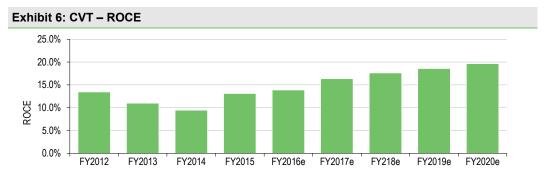


| Exhibit 5: CVT – sales by product | | | | | | | | | |
|--------------------------------------|-------|-------|-------|-------|--|--|--|--|--|
| | 2012 | 2013 | 2014 | 2015 | | | | | |
| Heatlhcare | 40.0% | 42.0% | 32.0% | 29.0% | | | | | |
| Functional Foods | 49.0% | 48.0% | 56.0% | 64.0% | | | | | |
| Personal Care | 5.0% | 5.0% | 4.0% | 3.0% | | | | | |
| Medical | 2.0% | 4.0% | 7.0% | 4.0% | | | | | |
| Other | 4.0% | 1.0% | 1.0% | | | | | | |
| Source: Comvita financial statements | S | | | | | | | | |

Strategy to drive ROCE

The company expects to achieve year-on-year increases in ROCE through implementation of the following strategies:

- continuing to work on securing the supply of honey. CVT currently has control of 30,000 hives,
 which produce about 30% of honey requirements. A further 20% is secured by contracts;
- rationalisation of channels to market to achieve the most cost-effective outcome;
- increasing the production of value-added products;
- achieving EBITDA margin expansion through operating leverage;
- maintaining the Comvita brand as a premium brand;
- increasing the market penetration of the olive leaf extract products; these extract products are neither constrained by a lack of supply nor by a lack of productive capacity. It is estimated that the current spare capacity is between 60-70%; and
- no increase in annual capital expenditure.



Source: Comvita financial statements, Edison Investment Research

Forecast changes

We have reviewed our forecasts for FY16 and beyond. The changes made to our FY16 forecasts include stronger revenue increases and an improved EBITDA margin.



| Exhibit 7: FY16 forecast cha | 3 | | |
|------------------------------|----------|---------|----------|
| NZ\$m | Previous | Revised | Variance |
| Revenue | 168.2 | 176.3 | 4.8% |
| EBITDA | 23.5 | 26.6 | 13.2% |
| EBITA | 17.7 | 21.6 | 22.3% |
| Amortisation | - | -1.2 | N/A |
| Associate | - | 1.1 | N/A |
| Interest | -1.4 | -1.8 | 31.8% |
| NPBT | 16.3 | 19.7 | 20.9% |
| NPAT | 11.7 | 13.4 | 14.5% |
| EPS | 29.5 | 34.0 | 15.3% |
| DPS | 14.0 | 14.0 | 0.0% |
| Revenue growth | 12% | 14% | |
| EBITDA % | 14.0% | 14.7% | |

Valuation

Most relevant comparative - Capilano Honey (CZZ.ASX)

The most relevant peer for CVT is Australia-based Capilano Honey. Capilano is the leading local honey brand in the packaged honey category in Australia. About 80% of its product is directed at the local market where it has >51% market share. Unlike CVT, CZZ experiences pricing pressure. Its primary customers are the large supermarket chains, which are aggressively executing their private label strategy and are competing with CZZ for scarce local honey (honey volumes in Australia have declined at a CAGR of 2.7% since 1980). The other limitation on the margins that can be achieved by CZZ comes from CZZ being a packager only and not a producer. In FY14 the EBITDA margin comparison was 13.2% for CVT and 9.4% for CZZ. CZZ sells 325t of higher-margin Jarrah and active manuka honey, and has plans to double this volume in two years. This should result in overall margin improvement.

CVT is forecast to achieve higher sales growth and an EBITDA margin 400bp better than CZZ because CVT operates a business model that is, in the main, vertically integrated. CVT is already achieving ROCE of 13.1%, which is more than WACC and therefore does not deserve to trade at lower multiples than CZZ. CZZ achieved a ROCE of 5.5% in FY14 and is forecast to achieve a ROCE of 9.4% in FY15. Our DCF valuation of NZ\$4.47 plus NZ\$0.26 for the Derma Sciences investment implies a FY16e P/E of 13.9x and an EV/EBIT multiple of 9.8x.



| Exhibit 8: Comparative data – Comvita (CVT) and Capilano (CZZ) | | | | | | | | |
|--|-------|-------|--------|-------|-------|--|--|--|
| | 2013 | 2014 | 2015e* | 2016e | 2017e | | | |
| PE (x) | | | | | | | | |
| CVT | 17.5 | 16.8 | 14.5 | 12.6 | 9.8 | | | |
| CZZ | 30.2 | 22.3 | 15.5 | 14.9 | 13.9 | | | |
| EV/EBIT (x) | | | | | | | | |
| CVT | 25.6 | 16.9 | 10.8 | 8.9 | 7.1 | | | |
| CZZ | 23.3 | 17.8 | 10.6 | 9.5 | 8.5 | | | |
| Yield (%) | | | | | | | | |
| CVT | 3.0% | 2.8% | 3.0% | 3.3% | 3.7% | | | |
| CZZ | 1.3% | 1.3% | 1.9% | 2.2% | 2.3% | | | |
| EBITDA margin (%) | | | | | | | | |
| CVT | 12.7% | 13.7% | 14.9% | 15.1% | 15.8% | | | |
| CZZ | 9.7% | 9.4% | 1.6% | 11.0% | 11.2% | | | |
| Sales growth (%) | | | | | | | | |
| CVT | | 13.9% | 32.5% | 15.5% | 15.7% | | | |
| CZZ | | 19.3% | 28.1% | 2.9% | 2.9% | | | |
| ROCE | | | | | | | | |
| CVT | 11.5% | 10.3% | 13.1% | 15.0% | 18.0% | | | |
| CZZ | | 5.4% | 9.2% | 10.1% | 11.3% | | | |

Source: CVT and CZZ financial data, Edison Investment Research, consensus data Thomson Reuters. Note: *Actual for CVT for year-end 31 March 2015; forecast for CZZ for year ending 30 June 2015. **P/E based on diluted EPS. Priced at 29 May 2015.

DCF valuation - NZ\$4.47

Our DCF uses forecasts for 10 years, a terminal growth rate of 2.02% and a WACC of 10.7%.

| Exhibit 9: CVT – free cash flow | | | | | | | | | |
|---------------------------------|-------|-------|-------|--------|--------|--------|--------|--------|--------|
| DCF (NZ\$m) | 2016e | 2017e | 2018e | 2019e | 2020e | 2021e | 2022e | 2023e | 2024e |
| EBIT | 20.5 | 25.8 | 30.8 | 36.1 | 42.4 | 49.3 | 57.5 | 58.6 | 59.8 |
| Tax | 6.1 | 7.5 | 8.9 | 10.4 | 12.1 | 14.0 | 16.2 | 16.6 | 16.9 |
| Depreciation | 4.9 | 5.3 | 5.4 | 5.6 | 5.9 | 6.1 | 6.4 | 6.4 | 6.4 |
| Amortisation | 1.2 | 1.1 | 0.9 | 0.8 | 0.7 | 0.6 | 0.6 | 0.6 | 0.6 |
| Maintenance capex | 3.1 | 3.8 | 4.1 | 5.2 | 5.3 | 5.4 | 5.5 | 6.4 | 6.4 |
| Expansionary capex | 6.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 0.0 | 0.0 |
| Payment for acquisitions | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Working capital movement | (1.4) | (8.3) | (9.8) | (12.6) | (12.6) | (13.7) | (16.0) | (16.3) | (16.7) |
| Free cash flow | 10.0 | 9.5 | 11.4 | 11.5 | 16.1 | 19.9 | 23.6 | 26.3 | 26.8 |
| 0 5" 1 1 15 | | | | | | | | | |

Source: Edison Investment Research

Derma Sciences – value per CVT share NZ\$0.26

At 31 March 2015 CVT held 1.098m shares in Derma Sciences (NASDAQ.DSCI). The share price at 25 May 2015 of US\$6.71 converts to a market value of NZ\$10.1m, which equates to NZ\$0.26 per CVT share. CVT has an exclusive licensing agreement with Derma Sciences for medical-grade manuka honey-based products for the professional wound care market.

Sensitivities: What happens if the EBITDA margin reaches 18%?

If CVT lifts its EBITDA margin to 18% through increasing the amount of higher-value products sold, our DCF increases from NZ\$4.47 to NZ\$5.70, taking our valuation range from NZ\$4.73 to NZ\$5.96 (including the value of the Derma Sciences shares at current market values). ROCE would increase to 20.8% by FY18 if an EBITDA margin of 18% was achieved by FY18.





Source: Comvita Financial Statement, Edison Investment Research

Exhibit 11: CVT sensitivity analysis – improved EBITDA margin and impact on ROCE FY18e EBITDA margin ROCE 17.6% Forecasts 15.7% Sensitivity (1) 16.0% 18.0% Sensitivity (2) 16.5% 18.7% Sensitivity (3) 17.0% 19.4% Sensitivity (4) 17.5% 20.1% 18.0% 20.8% Sensitivity (5)

Source: Edison Investment Research



| | NZ\$000s | 2014 | 2015 | 2016e | 2017e | 2018 |
|--|----------|------------------|-------------------|----------|--------------------|---------------|
| 31 March | , | IFRS | IFRS | IFRS | IFRS | IFR |
| PROFIT & LOSS | | | | | | |
| Revenue | | 115,283 | 152,702 | 176,347 | 204,014 | 236,4 |
| Cost of Sales | | (54,924) | (81,150) | (91,441) | (105,585) | (122,13 |
| Gross Profit | | 60,359 | 71,552 | 84,906 | 98,429 | 114,2 |
| EBITDA | | 15,785 | 22,804 | 26,594 | 32,135 | 37,1 |
| Operating Profit (before amort. and except.) | | 13,192 | 19,934 | 22,747 | 28,134 | 33,1 |
| ntangible Amortisation | | (1,527) | (1,777) | (1,195) | (1,056) | (93 |
| Exceptionals | | 0 | 0 | 0 | 0 | |
| Other | | 0 | 0 | 0 | 0 | |
| Operating Profit | | 11,665 | 18,157 | 21,553 | 27,078 | 32,1 |
| Net Interest | | (564) | (3,668) | (1,845) | (1,753) | (1,7 |
| Profit Before Tax (norm) | | 12,628 | 16,266 | 20,903 | 26,381 | 31,3 |
| Profit Before Tax (FRS 3) | | 11,101 | 14,489 | 19,708 | 25,325 | 30,4 |
| Tax | | (3,129) | (4,245) | (6,307) | (8,104) | (9,7 |
| Profit After Tax (norm) | | 7,972 | 10,244 | 13,401 | 17,221 | 20,7 |
| Profit After Tax (FRS 3) | | 7,972 | 10,244 | 13,401 | 17,221 | 20,7 |
| Average Number of Shares Outstanding (m) | | 31.3 | 34.6 | 39.4 | 39.4 | 3 |
| EPS - normalised (c) | | 25.5 | 29.9 | 34.0 | 43.7 | 5 |
| EPS - normalised and fully diluted (c) | | 25.5 | 29.6 | 34.0 | 43.7 | 5 |
| EPS - (IFRS) (c) | | 25.5 | 29.6 | 34.0 | 43.7 | 5 |
| Dividend per share (c) | | 12.0 | 13.0 | 14.0 | 16.0 | 1 |
| Gross Margin (%) | | 52.4 | 46.9 | 48.1 | 48.2 | 4 |
| EBITDA Margin (%) | | 13.7 | 14.9 | 15.1 | 15.8 | 1 |
| Operating Margin (before GW and except.) (%) | | 11.4 | 13.1 | 12.9 | 13.8 | 1 |
| BALANCE SHEET | | | | | | |
| Fixed Assets | | 02 277 | 106 615 | 110.644 | 112 206 | 11/1 |
| | | 93,277 40,558 | 106,615 43,112 | 41,917 | 112,396 40,862 | 114,5 39,9 |
| ntangible Assets Tangible Assets | | 39,174 | 48,417 | 52,541 | 54,057 | 55,7 |
| nvestments | | 13,545 | 15,086 | 16,186 | 17,478 | 18,9 |
| Current Assets | | 55,469 | 93,107 | 90,769 | 102,306 | 116,9 |
| Stocks | | 27,156 | 44,519 | 39,031 | 45,086 | 52, |
| Debtors | | 22,362 | 28,895 | 29,635 | 34,284 | 39,7 |
| Cash | | 2,865 | 19,420 | 21,831 | 22,663 | 24,7 |
| Other | | 3,086 | 273 | 273 | 273 | 27,1 |
| Current Liabilities | | (21,276) | (32,418) | (26,228) | (28,605) | (31,3 |
| Creditors | | (20,721) | (30,388) | (24,198) | (26,575) | (29,3 |
| Short term borrowings | | (555) | (2,030) | (2,030) | (2,030) | (2,0 |
| Long Term Liabilities | | (35,388) | (48,625) | (48,625) | (48,625) | (48,6 |
| Long term borrowings | | (28,800) | (43,483) | (43,483) | (43,483) | (43,4 |
| Other long term liabilities | | (6,588) | (5,142) | (5,142) | (5,142) | (5,1 |
| Vet Assets | | 92,082 | 118,679 | 126,560 | 137,472 | 151,4 |
| CASH FLOW | | , | , | .==,=== | ,= | , |
| Operating Cash Flow | | 11,347 | 19,409 | 25,153 | 23,807 | 27,3 |
| Net Interest | | (1,774) | (2,926) | (1,845) | | (1,7 |
| Tax | | (1,774) | (4,513) | (6,307) | (1,753) (8,104) | (9,7 |
| Capex | | (1,052) | (8,897) | (9,071) | (6,809) | (9,7 |
| Capex Acquisitions/disposals | | (5,024) | (23,557) | (9,071) | (6,609) | (1,1 |
| inancing | | 9,454 | 24,723 | 0 | 0 | |
| Dividends | | (3,983) | (3,976) | (5,520) | (6,309) | (6,7 |
| Net Cash Flow | | (2,333) | (3,976) | 2,411 | (6,309) | 2,0 |
| Dening net debt/(cash) | | 24,157 | 26,490 | 26,093 | 23,682 | 22, |
| HP finance leases initiated | | 24,157 | 20,490 | 20,093 | 23,002 | 22,0 |
| Other | | 0 | 135 | 0 | (0) | |
| Oner Closing net debt/(cash) | | 26,490 | 26,093 | 23,682 | 22,850 | 20,7 |
| bloshing het debi/(cash) | | 20,490 | 20,093 | 23,002 | 22,000 | 20, |



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