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# European video games

# **Frictionless borders**

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# **EDISON**

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The re-emergence of a listed small- and mid-cap games sector across Europe owes much to the disruption from digital distribution, GaaS and the implementation of more capital light, recurring monetisation models. Over the next few years, increasing investment in next-generation consoles, streaming, subscription, eSports and VR/AR will lead to a proliferation of routes to market for IP, and these drivers look set to support industry growth for the next 10 years. The dynamic nature of the market will continue to create disruption, rewarding agile development but challenging legacy business models. This offers opportunities (particularly to IP owners) as well as risks, but we believe that the small- and mid-cap European sector now offers exposure to well-run, innovative businesses that will benefit from the continuing growth of the digital model.

# A global industry offering continuing growth

The impressive scale and growth rate of the global games industry is now well recognised. Newzoo estimates the market size at \$152bn – larger than film (c \$140bn) or broadcast (c \$50bn) industries – with a CAGR of 9% forecast to 2022. The market landscape is also considerably more fragmented than in media, with digital disruption, GaaS and more capital light, recurring revenue models all factors. This is reflected in the shape of the European games sector, which constitutes 30+ listed companies with a median market cap of US\$200–300m.

# Comparing 'apples with apples'

In this report, we have disregarded national boundaries to compare business models across territories and highlight valuation discrepancies. It is notable that, despite games companies addressing a global audience, the majority of shareholders in the small- and mid-cap games companies remain domestic. As the market becomes more discerning, we believe that European investors will increasingly differentiate between business models, irrespective of jurisdiction, to invest in preferred models at attractive relative valuations.

Not all investment types are available in every territory – mobile games companies are largely clustered in Scandinavia, the largest broadly based AAA global publisher is in France, with an ecosystem around it, and the predominant games services company is in the UK. Poland offers exposure to one of the most anticipated titles of 2020 (Cyberpunk 2077) while, despite being a major games market, the German public investment opportunity remains limited. We focused on the UK market in our report in February 2019 (<u>Heterogeneous not homogeneous</u>).

# Valuations rising – selectivity required

After the broad rebasing of games company share prices seen in H218 (driven by a reassessment of growth prospects for the global technology sector), shares in the European games sector have largely recovered, with price increases of 30–50% since the start of 2019. As a result, valuations of European games companies remain elevated by historic standards, although down from the peaks seen in H118, trading at a c 30–35x historical P/E multiple in aggregate. At these levels, value exists, but investors need to be selective in choosing their exposure.

Technology



#### 5 August 2019

# Companies mentioned in this report

11bit Studios (11B.WA) Bigben Interactive (BGBN.PA) CD Projekt (CDR.WA) CI Games (CIG.WA) Codemasters (CDM.LN) Digital Bros (DIB.IM) Focus Home (ALFOC.PA) Frontier Developments (FDEV.LN) G5 Entertainment (G5EN.ST) GAME Digital\* (GMD.LN) Games Workshop\* (GAW.LN) Gfinity (GFIN.LN) Immotion Group (IMMO.LN) Keywords Studios\* (KWS.LN) MAG Interactive (MAGI.ST) Modern Times Group (MTGb.ST) Paradox Interactive (PDXI.ST) PlayWay (PLWP.WA) Rovio Entertainment (ROVIO.HE) Starbreeze Studios (STZEb.ST) Stillfront Group (SFRG.ST) Sumo Group (SUMO.LN) Team17 (TM17.LN) Ten Square Games (TENP.WA) THQ Nordic (THQNb.ST) Ubisoft Entertainment (UBIP.PA)

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# **Executive summary**

This report sets out a framework for investors to make more effective cross-border comparisons of games companies in the UK and Europe.

Most investors will consider only the limited universe of stocks listed locally. This suggests there should be scope for active investors, with industry expertise and insight, to look for companies with preferred business models at an attractive valuation on a pan-European basis.

Rather than analysing companies on a country-by-country basis, we have attempted to compare companies with similar characteristics on a cross-border basis, to make more informed valuation comparisons. We see IP ownership and digital business models as key investment considerations, but we also highlight other characteristics. A more detailed review of the business mix and valuations can be found in Exhibits 13 and 14 later in the note.

#### Exhibit 1: Grouping by key investment characteristics

Global IP	Scale & liquidity	Digital/ GaaS	Regional footprint	Niche market leader	Mobile exposure	eSports/ VR	Growth	Asian exposure	Value	High risk, high reward
Rovio	Ubisoft	Frontier	Bigben	Codemasters	MAG Interactive	Gfinity	CD Projekt	Codemasters	Bigben	PlayWay
CD Projekt	CD Projekt	Paradox	Digital Bros	Keywords	Stillfront	Immotion	Gfinity	Frontier	Focus Home	CI Games
Ubisoft	THQ Nordic	PlayWay	Focus Home	MTG	G5 Ent	MTG	Digital Bros	Team17	Digital Bros	G5 Ent
Codemasters	Games Workshop	Team17		Sumo	Rovio	Codemasters	Paradox	PlayWay	Rovio	Gfinity
THQ Nordic	Paradox	11bit		Games Workshop	MTG		Frontier	Keywords	Codemasters	MTG
	Keywords	Stillfront		Paradox			Ten Square	G5 Ent		
				Frontier				Stillfront		

Source: Edison Investment Research

#### What sorts of company do we prefer?

- Companies with world-class IP.
- Digital leaders.
- Community-centric companies.
- Companies with a clear sector focus.
- Companies with a broad exposure to the fast growth of mobile.
- Niche market leaders with a high-quality client base.
- Committed, disciplined acquirers.

#### Which companies are at risk?

- Companies with legacy business models.
- Companies with a 'hit-driven' model, exposed to a single IP or narrow portfolio.
- Mid-market publishers/distributors.
- Work for hire (WFH) developers forced to take on low-quality, marginal projects.
- Companies with inadequate financial resources.

### Strong growth set to continue for a decade?

As is widely recognised, global video games revenues are forecast to grow at c 9% CAGR (2018–22), building to a total market size of over \$196bn by 2022 (Newzoo). However, with the investment and drivers of growth in place today, although specific subsectors may perform better or worse over the long term, it is hard to see why the global games industry as a whole would not keep growing at a similar rate for the next decade or more.

# **Opportunity in fragmentation**

As a fragmented market, with niche market leaders and few specialist investors, valuation disparities are more likely in Europe than in the US, which is dominated by a few global publishers that are closely analysed. Relatively small market capitalisations, restricted free float, limited liquidity, language barriers, differing approaches to transparency and corporate governance are all valid concerns, but nevertheless the sector offers an attractive proposition in the search for alpha.



The games industry has made huge strides over the last 10 years and valuations for a number of companies are undoubtedly challenging. However, the opening up of the European market and the proliferation of investment opportunities across Europe suggests that this remains a good time to invest to get exposure to sustainable growth, and to exciting developing and future themes.

# **IP strongly preferred**

Given the levels of external investment we have seen over the last 12 months in eg streaming, subscription models, digital distribution, VR, and eSports as the tech majors position themselves with a channel to market, we believe IP owners are set to benefit disproportionately. To justify their investment, there will be an increasing need for the tech majors to differentiate their platform, with IP ownership or exclusivity (potentially by way of M&A) an obvious differentiator.

On this basis, we anticipate continued strong share price growth and potentially further consolidation of leading IP owners and content developers. We therefore believe that IP ownership should be valued at a premium and IP owners represent the most attractive companies in which to invest in the games industry for the foreseeable future.

# **Eight drivers of growth**

At a high level, we summarise the key drivers of evolution and growth in games as follows:

**Driver 1: Digitalisation continues to transform business models:** digitalisation has reduced the financial resources and capital intensity required to launch new titles, supporting business model diversity, more flexibility and better profitability for developers and IP owners.

**Driver 2: Prevalence of Games-as-a-Service (GaaS):** GaaS involves managing a game's community post-launch and has helped transform the economics of game creation, reducing development risk, increasing player stickiness and longevity, and improving profitability.

**Driver 3: Streaming leads to subscription?** Significant investment is going into developing effective video game streaming models and the associated technologies by both publishers and technology companies, leading to a broadening of the player base and increasing subscriptions.

**Driver 4: eSports to drive growth:** eSports is another evolution of the games industry that will have a significant impact on future growth, providing a further way to build a community around successful titles, streamed live to a global audience over Twitch and YouTube.

**Driver 5: Mobile capturing the casual audience:** mobile offers the potential for huge scale and penetration, but remains a casual medium where tastes, fads and fashions move quickly. Sustainable revenues are hard to achieve, but new business models may change this.

**Driver 6: Asian/Chinese Eldorado:** the size of the Chinese market is hard to ignore – China is forecast to constitute \$36.5bn of the \$72.2bn Asian market in 2019, together representing c 47% of global games revenues (Newzoo).

**Driver 7: IP/content is king:** with the prospect of a proliferation of channels to market in the coming years (eg streaming, digital distribution, next-generation consoles), this should represent a great opportunity for IP owners to maximise returns from their IP and expertise.

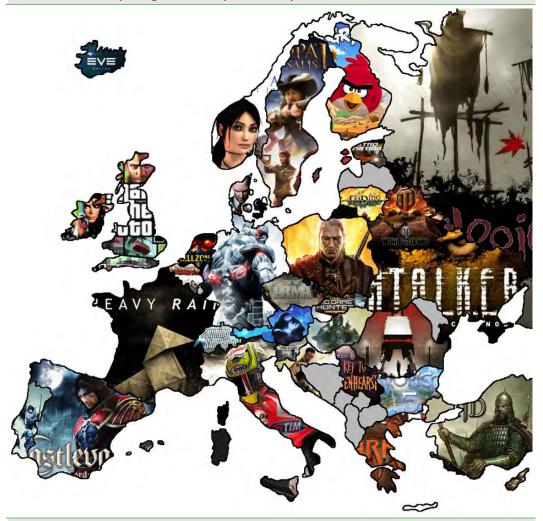
**Driver 8: Tax reliefs level the playing field:** tax reliefs for the games and broader creative industries are now either in place or under consideration across much of Europe. These are critical to levelling the playing field and sustaining a creative industry in high-cost jurisdictions.



# **Sector overview**

Following our initial report on the UK video games sector (<u>Heterogeneous not homogeneous</u>) and recognising that the UK represents only a single facet of the European games market, this report sets out a framework for investors to make more effective cross-border comparisons of games companies across the UK and Europe.

Exhibit 2: The European game developer landscape



Source: Reddit

However, rather than analysing companies on a country-by-country basis, we have attempted to look through country of listing to compare companies with similar characteristics, to make more informed valuation comparisons where possible and help investors identify less obvious investment opportunities offering potential value.

# A global industry offering strong growth

Market analyst, Newzoo, estimates that more than 2.2 billion gamers will generate c \$152bn of revenues in 2019, with western markets representing c 49% of global revenues and 45% of total revenues on mobile devices. Overall revenues are forecast to grow at c 9% (2018–22), building to a total market size of over \$196bn by 2022. Mobile offers double-digit revenue CAGR, while PC and console offer single-digit growth (Newzoo).



To put this into context, the games market is already more than three times the value of global box office movie receipts – estimated at \$42bn (source: Statista) and seven times the size of the recorded music industry at \$19bn (source: IFPI), but remains some way behind the Pay TV market, which ABI Research forecasts will reach \$295bn by 2022, making the likes of Netflix increasingly nervous of the challenge by games for users' screen time.

# Investing in a fragmenting industry

H119 has seen a slew of announcements, both in terms of new technologies and investment, which look set to support the growth of the industry for the foreseeable future. These investments have included a number of new initiatives by the tech majors targeting the games market (eg Google's Stadia streaming service and Apple's Arcade subscription service for premium mobile games). In April, initial news around Sony's next-generation console emerged (launch anticipated Thanksgiving 2020) and in May, Sony and Microsoft announced a collaboration to develop future cloud solutions for streaming services. At E3 in June, Microsoft confirmed the launch date for its next-generation console, Project Scarlett, as Holiday 2020, as well as details of its streaming services (Project xCloud). The US publisher, Bethesda, announced software to improve streaming performance and reduce latency, and Ubisoft, another major games publisher, announced its own streaming platform.

The following quotes help underline that the games industry is at a nexus, where it operates at a global scale, but is fragmenting with multiple channels into diverse markets. In this scenario, once again, content is king:

- 'I would go as far as to say [gaming] is the single most important thing happening right now in our culture', Herman Narula, CEO, Improbable Worlds.
- What we are seeing with the evolution of this technology [Stadia] is gaming is getting more and more fragmented', Andy Kleinman, founder of Wonder.
- 'Just as the arrival of Netflix, Apple and Amazon has driven up the price of Hollywood's top talent, in the near-term games developers are likely to see a windfall as tech companies vie for content. But developers should remember that after buying up Hollywood's archives, Netflix turned itself into the studios' biggest competitor. Content makers love the idea of a "Netflix for games" and a new way of getting paid, I worry a lot of them are not realising the deal with the devil they are doing', Nicholas Lovell, Electric Square.

This fragmentation is likely to bring about a polarisation of winners and losers, with top-rated teams, potentially financed by money from outside the industry, able to spend increasing amounts on development of global titles, be that on PC, console or mobile – or increasingly, cross-platform.

# Drivers of growth in the games industry

The games industry continues to enjoy strong secular growth, both in terms of revenues (Newzoo: 9% CAGR to 2022) and player numbers.

We have identified eight key drivers underpinning this growth, with the UK and European games companies benefiting from these trends to a greater or lesser extent depending on their business model:

**Driver 1: Digitalisation continues to transform business models:** Digitalisation has significantly reduced the financial resources and capital intensity required to launch new titles, as well as offering the opportunity to sell downloadable content (DLC) to sustain games and player communities post-launch – increasing the recurring revenue base and reducing the risk profile of game development. This change has supported greater business model diversity, more flexibility and better profitability, to the benefit of developers and IP owners. With the 70/30 revenue split between the platform holder and developer under attack from Epic (88/12) and other online



distribution platforms (90/10), there could be significant benefits to accrue to self-publishers from any erosion of the status quo.

**Edison comment:** Digitalisation will benefit the PC revenues of all self-publishers and, to the extent that Epic's stand has a knock-on impact for other platforms, all third-party developers/ publishers (and players) are set to benefit.

**Driver 2: Prevalence of Games-as-a-Service (GaaS):** GaaS describes the ongoing relationship with a game's community post-launch, where the game developer manages the community and provides additional content or events (increasingly an outsourced service) to extend the game's lifetime and increase its LTV. This has helped transform the economies of game development, reducing development risk, increasing stickiness and longevity, and thereby improving profitability.

**Edison comment:** Every premium publisher and developer is increasing the community aspects of their titles and building games incorporating a GaaS mentality. In addition, service companies will benefit from the post-launch support required for GaaS, as many developers choose to outsource this live-games support.

**Driver 3: Streaming leads to subscription?** Streaming is where a game resides and is rendered in the cloud, and streamed live to a 'dumb' (or depowered) console, ultimately eroding the need for specialist games consoles.

Both publishers and technology companies are putting significant investment into developing effective video game streaming models and the associated technologies. The intended end-result is that the service provider holds a direct relationship with the consumer monetised by way of a subscription. However, internet infrastructure in many core jurisdictions needs to improve markedly for streaming to become mass-market; also, bandwidth, latency and lag are currently prohibitive for many genres and are likely to remain so for years to come.



Source: Google, YouTube

Source: Google, YouTube

Apple has announced its Arcade subscription model, Google has recently announced its Stadia streaming solution, Microsoft has announced xCloud, Sony and Microsoft are collaborating to develop future cloud solutions for streaming services, Bethesda has announced the Orion SDK and Ubisoft, Uplay Plus. This wave of investment sets the direction of travel for the industry over the next decade or more.

**Edison comment:** The large publishers and tech majors are set to fight over streaming to try to 'own the end-user'. However, players will only tolerate a small number of subscriptions. This focus on IP and exclusive content will benefit global IP owners of all sizes, able to afford (or those that already own) games catalogues with compelling IP and exclusive content.

**Driver 4: eSports to drive growth:** eSports is another evolution of the games industry that will have a significant impact on its future growth, but which today has relatively low visibility beyond its core audience. eSports are organised, multi-player video game competitions, with amateur as well as sponsored professional players, teams and leagues, watched – either streamed live or later



downloaded – by a global audience on Twitch and YouTube, as well as increasing numbers of specialist channels.

eSports provides another way to build a community around successful titles, extending the life of the game, growing its audience and providing ancillary revenue streams from advertising, sponsorship and merchandising. eSports brings experiential live events to the games industry and delivers youth engagement and relevance through the games industry to brands and sponsors.

**Edison comment:** Other than Twitch and YouTube, fighting for a share of the spoils in eSports are the games publishers, live events companies and sports rights management companies. The big questions are whether eSports will be an open ecosystem (managed by third-party organisations) or a closed network (dominated by the IP owners), and over what timeframe revenues will build. Undoubtedly, one of the major beneficiaries from eSports will be the owners of eSports titles, namely the major publishers. Other than these, and depending on whether an open or closed ecosystem develops, Gfinity and MTG offer focused European exposure alongside Super League Gaming in the US (although all have yet to achieve break-even), with Codemasters also likely to benefit through its relationship with F1 and the Motorsport Network.



Exhibit 5: The unsung hero of eSports video

Source: Gfinity, YouTube

**Driver 5: Mobile capturing the casual audience:** The fastest-growing segment of the games sector is still smartphones, where Newzoo forecasts global growth continuing at a CAGR of c 13% in 2018–22. Underlying this growth is the fact that mobile is the platform of choice for much of Asia.

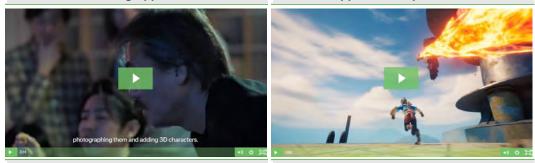
Mobile offers the potential for huge scale and penetration, but remains a casual medium where tastes, fads and fashions move quickly. Sustainable revenues are hard to achieve, and monetisation is only becoming more difficult as premium titles struggle to be discovered in a plethora of free content. However, in Q119 Apple announced a subscription service offering premium mobile content, which may help underpin a more sustainable premium revenue model in this fast-moving market.

**Edison comment:** There are a range of Scandinavian mobile groups including Rovio (Angry Birds), MTG (InnoGames, Kongregate), MAG Interactive (Ruzzle, Quiz Duel, WordBrain, Word Domination), G5 Entertainment (free-to-play (FTP) hidden object games) and Stillfront (a debt-funded portfolio of FTP titles including BigFarm, Goodgame). In the UK, Sumo Digital is developing two titles for Apple Arcade (Spyder and Little Orpheus).



#### **Exhibit 6: Introducing Apple Arcade**

Exhibit 7: Apple Arcade preview video



Source: Apple, YouTube

Source: Apple, YouTube

**Driver 6: Asian/Chinese Eldorado:** Asian markets have evolved independently of western markets, with cultural differences helping to shape different styles of game, gameplay and business models. Japan, with two of the global console manufacturers (Sony and Nintendo), has greater crossover with western markets than China or Korea, the two other large games markets. However, the size of the Chinese market is hard to ignore – China is forecast to constitute \$36.5bn of the \$72.2bn Asian market in 2019, together c 47% of global games revenues (Newzoo).

Western studios are now focused more than ever on the opportunity offered by the Chinese audience, but games usually need to be localised to conform to domestic regulation and audience tastes. Consequently, many developers partner with one of the strong local players to optimise games for the Chinese market and manage distribution of a game that complies with local requirements for content and regulation.

**Edison comment:** Many titles sell in Asia and China, but in our view Codemasters (NetEase partnership) and Frontier (Tencent) offer interesting exposure to the Asian consumer. A number of Team17's titles also sell well in the region and in Sweden we would consider Rovio (Angry Birds), 11bit and Stillfront (c 20% of revenues from Asia) and G5 Entertainment (c 30% of revenues from Asia) as offering exposure to the region.

**Driver 7: IP/content is king):** In the current market, with the prospect of a proliferation of channels to market in the coming years (with eg multiple streaming initiatives, digital storefronts and the launch of next-generation consoles running side-by-side with current-generation consoles), this should represent a great opportunity for IP owners and publishers to maximise returns from their IP and expertise. In this environment, we believe that IP owners and content creators will have the upper hand and strongly prefer IP-owning companies over hardware manufacturers, distributors or retailers.

**Edison comment:** Ubisoft has an undoubted history of creativity, owning a number of major AAA titles and a significant back catalogue that it hopes to monetise through Uplay. THQ Nordic also has a significant IP library, largely acquired from THQ (a US publisher) out of insolvency as well as subsequent acquisitions. Paradox has a number of market-leading titles, as do Frontier and Codemasters. However, at this year's E3 conference, Cyberpunk 2077, owned by CD Projekt, was voted one of the most anticipated titles of 2020, following on from The Witcher series.

**Driver 8: Tax reliefs level the playing field:** Although a supportive tax regime is not a prerequisite for a high-cost jurisdiction, tax reliefs for the games and broader creative industries are now either in place or under consideration across much of Europe. Initially introduced in countries such as France and Canada, they have contributed to the market leadership of games clusters in these countries. Recognising the value of these creative and technology clusters, the UK launched its Video Games Tax Relief (VGTR) in 2014, levelling the playing field and allowing games to continue to be created profitably in relatively high-cost jurisdictions. Among other countries, Germany and Poland are considering similar support.



**Edison comment:** The UK and France, among others, have an established and supportive tax regime – and there is talk in the market that France may enhance its tax incentives further, targeting investment post-Brexit. With Germany and Poland considering more support for the games industry, this might provide an additional impetus for investors in these territories.

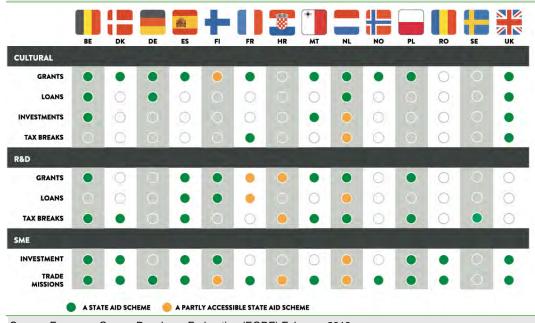


Exhibit 8: Funding support for the games industry is common across Europe

Source: European Games Developer Federation (EGDF) February 2018

# European territory overview

In this global industry, European countries demonstrate areas of specialism and focus across different national markets. In part, this reflects cultural differences, with certain (particularly Mediterranean) countries rejecting the violence of some games as immoral, while others (often northern European) have willingly embraced new technology, games and related entertainment as progressive and a new means of social engagement.

Total revenue ranking	Territory	Total population	Online population	Total revenues	US\$ per head of population
1	US	327m	265m	\$36.9bn	\$113
2	China	1,415m	850m	\$36.5bn	\$26
3	Japan	127m	121m	\$19.0bn	\$150
4	South Korea	51m	48m	\$6.2bn	\$122
5	Germany	82m	76m	\$6.0bn	\$73
6	UK	67m	64m	\$5.6bn	\$84
7	France	65m	58m	\$4.1bn	\$63
8	Canada	37m	34m	\$2.8bn	\$76
9	Spain	46m	39m	\$2.7bn	\$59
10	Italy	59m	40m	\$2.7bn	\$46

Source: Newzoo, Edison Investment Research

### The UK

Public market opportunities in the UK reflect the fact that game development came of age in the UK in the 1980s, with a generation of bedroom coders developing for early PCs and consoles. Many of the companies have evolved and survived from this era (eg Frontier, Codemasters, Team17), leading to a PC/console-led bias based around AA and AAA game development. Public market mobile and massively multiplayer online (MMO) game exposure is in limited supply, although private company expertise exists (eg Jagex has been a leading private MMO developer (RuneScape) for almost two decades).



### France and Italy

France has a vibrant games community, with a focus on supporting indigenous culture and the creative industries underpinned by long-term government support. However, the France-quoted games universe is limited, although spearheaded by Ubisoft, a global publisher and one of the hotbeds of IP creation, though still lacking the scale of eg Electronic Arts and Activision Blizzard. Ubisoft is at the heart of the French games industry, with a number of studios having spun out over the years to create a substantial and diverse ecosystem. Ubisoft would recognise that it was late in starting its digital transition (69% of revenues digital in its latest results), offering the opportunity for further upside for investors as it benefits from its continued transition.

In France, other than Ubisoft, Bigben and Focus Home are mid-market publishers, using the opportunity offered by the digital transition to expand their IP portfolio despite limited financial resources. Similarly, in Italy, Digital Bros has evolved from what was a regional business to expand vertically with the digital transition, to become a global self-publisher of premium and FTP titles.

### Scandinavia and the Nordics

Scandinavia (or rather the Nordics, which includes Iceland) is another region of creativity and innovation, with a population that embraces new technologies, having led the development of mobile phone companies such as Nokia and Ericsson. With this pedigree and with global successes such as Angry Birds (Rovio), Clash of Clans (Supercell) and Eve Online (CCP), the Nordics have established an ecosystem that offers mobile opportunities alongside PC and console development.

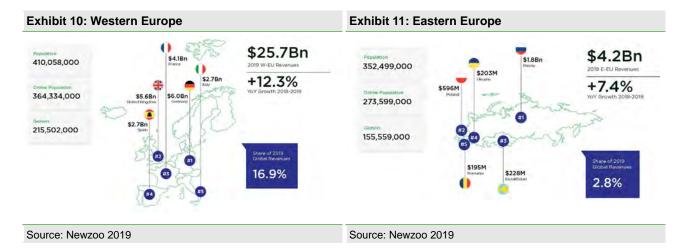
### Germany and the DACH region

Germany and the broader DACH region, in video games terms at least, have historically been conservative markets, with consoles anecdotally barred from the living room for not being sufficiently family-friendly, meaning that gamers leant towards the PC as the platform of choice. This led to Germany becoming a market leader in browser-based PC games, a segment of the market that is now in decline in the face of stiff competition from mobile. The DACH region dominates browser-based game development, but otherwise there is a relative paucity of game developers in the region and a dearth of listed games companies, despite Germany being the world's fifth largest games market.

### **Eastern Europe**

Finally, Poland and Eastern Europe. After a period in which Eastern Europe defined itself as a nearshore technology hub for Western Europe, the games industry in Eastern Europe has taken off in its own right over the past decade, with leading companies such as CD Projekt. Poland is the largest market in Eastern Europe with four substantial quoted companies (as well as more than 10 minnows) and, in an era of data-led market testing and digital distribution, the region's rich resources of technology and development skills have helped establish it as one of the fastestgrowing games markets in the world.





# Global companies but largely domestic investor bases

Despite games being a global industry, with even the smallest niche companies able (and likely to) distribute games to an international if not global audience, the top 10 shareholders of most companies (beneath the largest few, ie Ubisoft, THQ Nordic, etc) are dominated by domestic or regional investors. Exceptional investors include Swedbank Robur Fonder, which has invested at size across the European sector.

However, the majority of investors seeking exposure to the games industry consider only the limited universe of stocks listed locally. This suggests there should be scope for active investors, with industry expertise and insight, to look for companies with preferred business models at attractive valuations on a pan-European basis, rather than only considering those listed domestically.

As a fragmented market, with niche market leaders and few specialist investors, valuation disparities are more likely in Europe than in the US, which is dominated by a small number of global publishers that are closely compared as a group. Relatively small market capitalisations, restricted free float, limited liquidity, language barriers, differing approaches to transparency and corporate governance are all valid concerns, but this could nevertheless be an attractive proposition in the search for alpha.

# Challenging investors to compare 'apples with apples'

Exhibit 13 analyses each of the Europe-quoted companies, setting out the major elements of each business to compare the underlying business models. We have had to make 'broad-brush' comparisons as we attempt to focus on the core business and look for common factors.

This categorisation allows us to look at the valuation multiples (13) on a more balanced basis, comparing companies with similar business models in an attempt to identify relative value.

The categories we consider are:

- Publishers financiers, developers and publishers of their own games, but also providers of publishing and distribution services to third-party developers.
- Self-publishers developers that have taken the opportunity presented by the digitalisation of the industry to self-publish their own titles online (but also likely to use publishers/distributors for physical product).
- Mobile/casual companies whose business is dominated by free-to-play (FTP) or premium casual and/or mobile titles.
- eSports companies that offer significant exposure to eSports (typically media companies or service providers) as the segment grows and develops.
- Mid-market publishers/distributors regional publishers and distributors with a primarily local/regional footprint, usually including physical distribution.



- Services/other a broader range of businesses that do not fit easily into the above categories, but nevertheless offer investment exposure to the industry.
- Stressed/distressed a number of companies are trading at stressed or distressed valuations. We have broken these out to allow a clearer view of trading multiples for the principal categories.

### Exhibit 12: European games sector by business type

					Prim	ary business				Prima	ry busines:	s model		Platform			
			Publishin	g													
Company	Listing	Market cap (\$m)	Retail	Digital	Dev	Self-publish	Physical dist	Services	IP owner	AAA	Prem- ium	Free-to- play	PC/ console	Mobile/ casual	Multi- platform	VR	eSports
Publishers																	
Ubisoft Entertainment	France	9,147	<	1	<		1		✓	✓			√	1	√	1	1
CD Projekt	Poland	5,575		1	-				√	<ul> <li>✓</li> </ul>			✓				
THQ Nordic	Sweden	2,171	<	✓	<ul><li>✓</li></ul>		✓		✓	✓			✓	1	√	<ul><li>✓</li></ul>	
Team17 Group	UK	444		1	-				√		1		1	1	1		
Self-publishers																	
Paradox Interactive	Sweden	1,653			-	1			1	(√)			✓				
Frontier Developments	UK	437			-	1			√	(•)			1		1	1	
Codemasters	UK	377	✓		✓	1	✓		√				✓	✓	√	1	✓
PlayWay	Poland	306			✓	√			√		✓		✓				
11bit Studios	Poland	236			-	✓			✓		1		✓	1	✓		
Mobile/casual																	
Modern Times Group MTG	Sweden	632			1	✓		✓	✓			✓	✓	1		1	1
Stillfront Group	Sweden	612			~	1			✓			✓		1			
Rovio Entertainment	Finland	598			✓	✓			✓			✓		✓			
Ten Square Games	Poland	229			✓	✓			✓			✓		√			
G5 Entertainment	Sweden	82			✓	√			✓			✓		1			
eSports																	
Modern Times Group MTG	Sweden	632			1	✓		✓	✓			✓	✓	1		1	1
Gfinity	UK	27			JC	JC		✓	sc		1						✓
Mid-market publishers/dist	-																
BigBen Interactive	France	255	✓	1	~		✓	1	1		✓		✓				
Focus Home	France	137	✓	1	30		✓	✓	(√)		✓		✓				
Digital Bros (505 games)	Italy	117	✓	1	~	1	✓				✓	1	1	✓			
Other/Services																	
Games Workshop Group	UK	1,843	1		JC	1	✓	✓	✓		1		✓				
Keywords Studios	UK	1,270			✓	sc		✓	x				✓	1	1	1	
Sumo Group	UK	287			1	30		✓	30	✓			✓	✓	✓		
Immotion	UK	21			✓			✓	(✔)		1		√			~	
Stressed/distressed																	
GAME Digital	UK	63			3C	3C	✓		JC				√		√	~	✓
Starbreeze	Sweden	55			1	√			✓	✓			1			1	
CI Games	Poland	38			 ✓	30			30		1		 ✓				
MAG Interactive	Sweden	37			1	1			1			<ul> <li>Image: A second s</li></ul>		-			

**EDISON** 

Source: Refinitiv data, Edison Investment Research. Note: Prices as at 5 August 2019.

Name	Year end	Quoted ccy	Market cap (\$m)	EV (\$m)	Sales growth 1FY (%)	Sales growth 2FY (%)	EBITDA margin 1FY (%)	EBITDA margin 2FY (%)	EV/sales 1FY (x)	EV/sales 2FY (x)	EV/EBITDA 1FY (x)	EV/EBITDA 2FY (x)	EV/EBIT 1FY (x)	EV/EBIT 2FY (x)	P/E 1FY (x)	P/E 2FY (x
Publishers																
Ubisoft Entertainment SA	Mar-20	EUR	9,147	9,492	19.9	9.6	42.2	42.8	3.9	3.5	9.1	8.2	18.3	15.5	24.9	22.2
CD Projekt SA	Dec-19	PLN	5,575	5,433	-4.2	754.8	27.4	78.3	60.6	7.1	220.8	9.1	396.7	10.0	328.9	11.
THQ Nordic AB	Mar-20	SEK	2,171	1,867	-4.4	13.4	33.4	36.1	3.3	2.9	9.8	8.0	25.8	19.7	31.9	25.
Team17 Group PLC	Dec-19	GBp	444	416	17.5	8.5	35.9	35.4	6.7	6.2	18.8	17.5	22.3	20.7	27.8	25.
				ean (ex CDP)	11.0	10.5	37.2	38.1	4.6	4.2	12.6	11.2	22.1	18.6	28.2	24.0
0.14.1.1			M	edian	6.7	11.5	34.7	39.4	5.3	4.9	14.3	8.6	24.0	17.6	29.8	23.9
Self-publishers																
Paradox Interactive AB (publ)	Dec-19	SEK	1,653	1,621	19.8	22.6	60.0	62.3	11.6	9.4	19.3	15.1	28.2	22.5	36.9	29.4
Frontier Developments PLC	May-19	GBp	437	389	153.1	-20.3	31.6	31.7	3.7	4.6	11.7	14.6	17.8	29.8	22.0	37.4
Codemasters Group Holdings	Mar-20	GBp	377	354	14.6	11.5	22.7	22.8	3.6	3.2	15.7	14.1	17.2	14.6	17.1	15.0
Playway SA	Dec-19	PLN	306	290	86.6	10.2	71.8	70.9	8.4	7.6	11.7	10.7	11.7	10.7	18.2	17.
11 Bit Studios SA	Dec-19	PLN	236	223	-5.3	-6.2	52.8	57.3	11.1	11.9	21.1	20.7	22.5	26.5	29.4	46.8
				ean	53.8	3.6	47.8	49.0	7.7	7.3	15.9	15.1	19.5	20.8	24.7	29.3
			M	edian	19.8	10.2	52.8	57.3	8.4	7.6	15.7	14.6	17.8	22.5	22.0	29.4
Mobile/Casual	D 10	051/	(00	500		10.0	4.5	0.7	1.0		07.5	10 (		45.7		
Modern Times Group MTG AB	Dec-19	SEK	632	582	NM	12.8	4.5	8.7	1.2	1.1	27.5	12.6	NM	45.6	NM	NN
Stillfront Group AB (publ)	Dec-19	SEK	612	647	37.0	15.1	37.7	38.9	3.4	3.0	9.1	7.7	12.6	10.5	17.9	14.0
Rovio Entertainment Oyj	Dec-19	EUR	598	465	12.2	5.7	15.3	17.0	1.3	1.3	8.7	7.4	12.1	9.2	20.0	15.4
Ten Square Games SA	Dec-19	PLN	229	215	61.3	2.7	36.5	35.5	4.5	4.4	12.3	12.3	12.5	12.6	16.3	15.9
G5 Entertainment AB (publ)	Dec-19	SEK	82	70	-11.7	8.4	17.6	18.2	0.5	0.5	3.0	2.7	5.7	4.9	24.8	18.1
				ean	24.7	8.9	22.4	23.7	2.2	2.0	12.1	8.5	10.7	16.6	19.7	15.8
• Crearte			M	edian	24.6	8.4	17.6	18.2	1.3	1.3	9.1	7.7	12.3	10.5	18.9	15.6
eSports	Dec 10	SEK	632	582	NM	12.8	4.5	8.7	10	1 1	27.5	10 /	NM		NINA	NN
Modern Times Group MTG AB	Dec-19			19					1.2	1.1	27.5	12.6		45.6	NM	
Gfinity PLC	Jun-19	GBp	27		78.4	87.0	NM	NM	2.0	1.1	NM 27.5	NM	NM	NM 4E (	NM	NN
				ean edian	78.4	49.9 49.9	4.5	8.7 8.7	1.6 1.6	<u> </u>	27.5	12.6	NM	45.6		
Regional Publishers/Distributo	rc		IVI	eulan	/0.4	49.9	4.0	0.7	1.0	1.1	27.5	12.0	INIVI	45.6		
Bigben Interactive SA	Mar-20	EUR	255	296	15.1	12.9	20.2	21.2	0.9	0.8	4.7	3.9	11.8	9.8	10.9	8.
Focus Home Interactive SA	Mar-20	EUR	137	117	10.8	-8.1	12.9	14.0	0.7	0.8	5.9	5.9	7.2	7.6	11.0	11.4
Digital Bros SpA	Jun-19	EUR	117	120	0.8	80.3	8.0	14.9	1.5	0.8	19.1	5.7	NM	9.3	NM	11.4
Digital Dios Op/1	54117	LOIX		ean	8.9	28.4	13.7	16.7	1.1	0.8	9.9	5.2	9.5	8.9	10.9	10.5
				edian	10.8	12.9	12.9	14.9	0.9	0.8	5.9	5.7	9.5	9.3	10.9	11.4
Other/Services				ouluit	1010				017	010	017	017	7.0	,10		
Games Workshop Group PLC	May-20	GBp	1,843	1,808	3.9	4.4	37.0	37.1	5.6	5.3	15.1	14.4	18.9	19.6	22.4	21.4
Keywords Studios PLC	Dec-19	GBp	1,270	1,270	20.5	10.8	18.3	18.0	3.8	3.4	20.7	18.9	24.9	22.4	32.0	28.5
Sumo Group PLC	Dec-19	GBp	287	283	31.3	17.6	27.3	27.2	4.6	3.9	16.8	14.3	19.4	16.9	23.5	20.3
· · · · · · · · · · · · · · · · · · ·																
				Overall Mear	n (ex CDP)	29.5	14.8	29.5	30.9	4.0	3.7	14.4	11.4	17.0	18.7	22.8
				Over	rall Median	17.5	10.8	29.4	29.4	3.6	3.2	13.7	12.5	17.8	16.2	22.4
Stressed/distressed																
GAME Digital PLC	Jul-19	GBp	63	-51	-0.7	2.4	1.4	1.9	-0.1	-0.1	-3.8	-2.8	21.0	-27.9	-9.4	-23.0
Starbreeze AB	Dec-19	SEK	55	75	1.6	72.3	-20.4	4.2	2.0	1.2	-9.9	27.7	-2.9	-3.4	-2.6	
CI Games SA	Dec-19	PLN	38	42	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NN
MAG Interactive AB (publ)	Aug-19	SEK	37	20	-17.9	16.9	0.0	18.8	1.1	0.9	NM	4.9	-7.9	13.6	-21.5	25.

Source: Refinitiv data, Edison Investment Research. Note: Prices as at 5 August 2019.

**EDISON** 

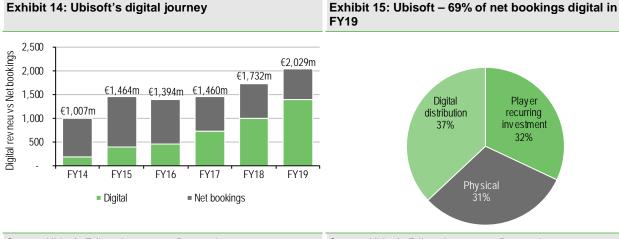


# Investment considerations

Games company share prices have largely been on an upward trajectory since 2013, with the US publishers in the vanguard, driven by the industry migration from a principally physical model to an increasingly digital model and the benefits this has brought to the bottom line.

However, despite the strong underlying growth (Newzoo: c 9% to 2022), games stocks were still not immune to the general pullback in technology valuations seen in H218, as investors grew increasingly nervous of the continuing growth story underpinning sector valuations – EA, Activision Blizzard and Take-Two are all back at share price levels seen in 2017.

European companies were later to start digitalisation and, as such, still have further to travel. As an example, Ubisoft has disclosed that its digital revenues represent 69% of FY19 revenues, with 32% of this representing recurring investment from players.



Source: Ubisoft, Edison Investment Research

Source: Ubisoft, Edison Investment Research

Taking Ubisoft as representative, this suggests that although European games companies are behind the curve in terms of converting to a digital model, from an investment perspective they still have further value to be derived from this transformation.

## Growth trend reasserted

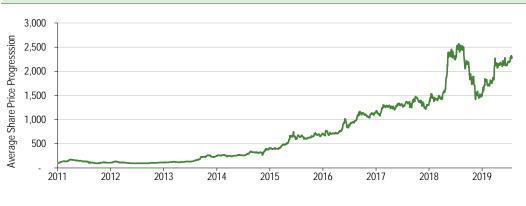


Exhibit 16: Blended share price progression for a basket of European games companies

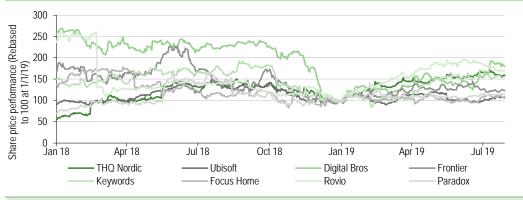
Source: Refinitiv data at 5 August 2019, Edison Investment Research

Looking at the blended performance of games company shares since 2011, we can see that share prices in the European games sector started to take off in 2013 and have continued on an upward trajectory for the past five to six years, with share price growth of c 50% pa on average, equating to blended share price growth of 7–8x over this period.



The surge in share prices in 2018 and subsequent decline should be taken in this context, and represented an attractive buying opportunity. Indeed, since the start of 2019, trend growth has been re-established with 40%+ share price growth seen ytd.

Driven by the factors set out in our initial UK games sector report, <u>Heterogeneous not</u> <u>Homogeneous</u> (namely a global games industry, continuing strong growth, digitalisation, better management and niche market leadership) – all factors that apply across Europe, not just to UK companies – we anticipate continued strong share price growth and potentially further consolidation of leading IP owners and content developers.





# Resurgence in 2019 following H218 dip

After the broad rebasing of games company share prices see in H218 (driven by a reassessment of the growth prospects for the broader global technology sector), shares in the games sector have subsequently recovered, with positive results reassuring investors, leading to share price increases of 30–50% since the start of 2019. Year to date, Ubisoft has lagged the sector, more closely tracking US games company performance than European. At least in part, this is because Ubisoft tends to mirror US valuation trends as, given its size and scale, US investors hold a significant proportion of its register and it is subject to direct comparison with the US majors (Electronic Arts, Activision Blizzard and Take-Two).

# Valuations remain elevated



Exhibit 18: 10-year blended P/E for a basket of European games companies

Source: Refinitiv data at 5 August 2019, Edison Investment Research

As can be seen in Exhibit 18, valuations of European games companies remain elevated by historic standards. Although down from the peaks seen in H118, in aggregate, the sector still trades at a historic P/E multiple of c 30–35x. Looking at the chart, P/E multiples have continued trending

Source: Refinitiv data at 5 August 2019, Edison Investment Research



upwards for much of the past decade as the digital model has transformed prospects for the games industry. As we have mentioned previously, we believe this digital trend still has further to run, supported by strong underlying growth in the sector and an increasing contribution from streaming.

Looking at the share prices of individual companies in Exhibit 17, Rovio and Digital Bros stand out as having had sharp reversals in 2018. Rovio disappointed following its IPO in Q317, as it struggled to replicate the success of Angry Birds and failed to diversify its business, leading to a more than 50% fall in the share price in the six months post-IPO, whereas Digital Bros, a regional Italian publisher and distributor, has been caught up in the fallout from OVERKILL's The Walking Dead, the game largely responsible for Starbreeze's trading woes.

## Trading multiples across the subsectors

Looking at the valuation table (Exhibit 13), we have tried to group the games companies into 'buckets' with similar characteristics.

The publishers and self-publishers both trade at an average c 25–30x FY1/FY2 P/E (although CD Projekt is a major outlier with expectations high for the launch of Cyberpunk 2077 next year). However, the EV/Sales multiples show that publishers are trading at 4–5x, whereas average multiples for the self-publishers are trading as high as 7–9x. This reflects the business mix, where self-publishers bear the cost of development and retain the full sales revenue for themselves – they do not own physical distribution, do not outsource development, nor do they compete head-to-head with publishers vying for expensive licences, and they use highly targeted marketing. This results in a more cost-efficient, higher-margin business.

We have separated mobile/casual games companies from premium publishers and self-publishers as the business models for portfolios of typically FTP titles are very different to the premium titles developed by most publishers and self-publishers. Average valuations for the mobile/casual games companies are 15–20x P/E and 1–2x EV/sales, below those of the premium publishers. As was highlighted by Rovio post-IPO, trends in mobile/casual games remain fast-moving and successful models require a data-centric agile approach to development, actively responding to trends and player feedback. The FTP revenue stream is typically considered to be lower quality, offering less visibility of future revenues, and therefore warrants a valuation discount to premium titles in most investors' eyes.

eSports is a developing sector, offering the potential for high future growth. However, today at least, the business model remains unproven with companies trying to retain optionality, targeting multiple revenue streams – being paid by publishers to arrange and host events for their games titles, venue fees for bringing audiences to specific locations, competition entry fees and ticketing revenues and, ultimately, ad revenues from the monetisation of broadcast content and online channels. In light of this lack of visibility and their aspiring profitability, eSports companies are currently being valued at 1-2x EV/sales with the business model still at an early-stage and margin potential (and breakeven) yet to become clear.

The regional distributors and mid-market publishers have a challenge to remain relevant in an increasingly digital and global business, with increasing investment in IP development required as they look to expand their portfolios. Valuations reflect this transitional challenge, with P/Es of 10–12x and a c 1x EV/sales reflecting lower margins and a relatively high cost base.

We have included a games services/other category to reflect a number of interesting businesses in and around the games industry with a range of different characteristics. Keywords is a global games services business, providing outsourcing support to major publishers. Sumo Group is a codeveloper and work-for-hire developer, operating a largely cost-plus (although relatively high margin) model. It aspires to IP ownership, but that is likely to remain a secondary model for the foreseeable future. We have also included Games Workshop as a comparator, which is a retailer of tabletop fantasy games on the one hand, but also a community of fantasy gamers on the other, with its IP regularly licensed to create video games (c 11% of revenues are derived from games)



licensing). These businesses, all leaders in their own niches, trade at widely varying PE multiples of 20–32x and 3.5–5.5x EV/sales.

Finally, there are a number of challenged businesses in the sector: Starbreeze, a traditional developer, was over-exposed to a failed project (OVERKILL's The Walking Dead); MAG Interactive, a mobile puzzle games developer with a narrow portfolio of titles, has struggled to replicate the success of WordBrain; CI Games, a Polish publisher, has cancelled its major project, Lords of The Fallen 2; while Game Digital has been transitioning from a games retailer to reinvent itself as an experiential and high street eSports venue, and is currently subject to a takeover offer from Sports Direct.

# Alternative sources of exposure

As well as the quoted games companies discussed in this note, it is possible to gain exposure to the games sector through certain quoted investors, although this exposure is more diluted.

Investors with games investments include:

- Draper Esprit (GROW.LN, £601m, 512p)
  - Hadean is developing a cloud-first operating system, with the goal of redefining the technology stack for modern computing. Hadean's operating system enables programmers to scale their code, treating an entire cloud data centre as a single processor. This technology has already been used by CCP Games, the creator of MMO Eve Online, to stage '10,000-player deathmatch', the largest online battle ever fought. The number of concurrent human players peaked at 2,379: including AI, the deathmatch peaked at 10,412 participants.
  - Founded in 2010, Peak Games launched casual puzzle game titles Toy Blast in 2015 and Toon Blast in 2017. Over 275 million users globally have installed one of Peak's products, making it one of the top-10 mobile games companies in the US. Based in Turkey, but with the majority of its sales in the US, Peak Games had revenues in the hundreds of millions by mid-2018.
- Mercia Asset Management (MERC.LN, £106m, 35p)
  - nDreams is a developer and publisher of virtual reality (VR) content and is the largest holding in Mercia's direct investment portfolio with a fair value of £15m at March 2019, approximately 17% of portfolio fair value. nDreams has produced a range of titles, the latest title announced being Phantom: Covert Ops, developed in partnership with Oculus Studios.
- IP Group (IPO.LN, £663m, 61.7p)
  - Ultrahaptics is a world leader in mid-air touch technology, using ultrasound to create rich, three-dimensional shapes and textures that can be felt, but not seen, enriching virtual objects with the sense of touch and adding presence. Among other use cases, for innovative companies in gaming and entertainment this provides an opportunity to deliver unique and differentiating experiences. As at FY18, Ultrahaptics was IP Group's sixth largest portfolio holding, valued at £27.5m.





Exhibit 19: CCP/Hadean tech demo for EVE: Aether Wars video

Source: CCP, Hadean, YouTube

# Conclusions

Looking across the major European games territories, there is a range of different companies in and around the games sector, often market leaders in their own specific segment or niche. The companies range in size from tens of millions of euros to five or more with a market capitalisation of €1bn+. Although Europe does not have a platform holder or other companies of the scale or financial muscle of the leading US and Asian companies, it does offer innovation and creativity, together with a range of market leaders in different niches, strongly supported by governments across Europe.

#### Exhibit 20: SWOT analysis of the European games landscape

Strengths	Weaknesses
<ul> <li>Sustained long-term growth potential (9%+ to 2022 (Newzoo))</li> <li>Games offers singular exposure to a global youth demographic</li> <li>Europe offers a range of companies targeting specialist niches</li> <li>European creativity is world-leading in multiple genres</li> <li>Supportive tax regimes in most key territories</li> </ul>	<ul> <li>No global tech titans in Europe</li> <li>Asia/US still lead the industry</li> <li>Substantial investment and innovation occurring overseas</li> <li>Scale and liquidity lacking</li> <li>Many of the most innovative business models not yet quoted</li> </ul>
<ul> <li>Companies starting to benefit from GaaS/DLC/Community models</li> <li>Further upside as full benefits of digitalisation yet to be realised</li> <li>Opportunities</li> </ul>	<ul> <li>eSports, VR and streaming hard to play themes</li> <li>Threats</li> </ul>
<ul> <li>Further digitalisation of revenues</li> <li>Investors able to arbitrage cross-border valuation anomalies</li> <li>Growing appreciation of the games industry by the media</li> <li>Potential for games to become a mainstream investment</li> <li>Interactivity and stickiness of games to dominate media consumption</li> </ul>	<ul> <li>Overseas tech giants attempting to dominate the industry</li> <li>Challenge to screen-time from other media</li> <li>Hit-driven models remain high risk</li> <li>A number of companies still operating legacy business models</li> <li>Lack of access to capital may push companies towards M&amp;A</li> <li>Fragmentation will continue to challenge slower moving businesses</li> <li>Regulatory threat hard to dismiss</li> </ul>

#### Source: Edison Investment Research

Exhibit 20 sets out a summary of our view of the attractions and challenges of the European games landscape. Investors should find reassurance in the fact that the games industry is large (\$150bn+), global, growing strongly (Newzoo: 9% CAGR to 2022) and has already dealt with many of the challenges faced by the transition to a digital model, but has some of the benefits still to be accrued.

By looking at a single territory, investors are unnecessarily limiting their investable universe. We believe that a more rewarding strategy would be to select companies on a pan-European basis



from a broader pool of businesses, identifying the characteristics and business models that the investor believes will succeed over the next decade, before choosing best-of-breed companies.

In particular, given the levels of external investment we have seen over the last 12 months in, eg streaming, subscription models, digital distribution, VR, eSports as the global technology leaders position themselves with a channel to market, we believe IP owners are set to benefit disproportionately. There will be an increasing need to differentiate their product, with IP ownership or exclusivity (potentially by way of M&A) an obvious differentiator. IP ownership should be valued at a premium and IP owners represent the most attractive companies in which to invest in the games industry for the foreseeable future.

The games industry has made demonstrable progress over the last 10 years and valuations for a number of companies are undoubtedly challenging. However, the opening up of the European market and the proliferation of investment opportunities across Europe suggests that this remains a good time to invest to get exposure to sustainable growth and to exciting future/developing themes.



# **Company profiles**

#### Exhibit 21: Company snapshots

#### **11bit Studios**

**Bigben Interactive** 

Company	Description	Key financials	Investment case
11B.WA PLN402	Corporate overview 11bit Studios develops and sells cross-platform video games worldwide. Sales of 'Frostpunk' confirmed that 'This War of Mine'	Dec 2018a Net cash: PLN24.3m Revenue: PLN82.1m	Bull Digitally focused business model Frostpunk revenues underpin the business
Mkt cap: US\$236m	was not a one-off and the company can deliver games that can stand out and reach the number one spot on the Steam Global Bestsellers. 11bit aims to set up three independent development teams, to allow development to run in parallel and release titles every one to two years. The success of 'Moonlighter', a third-party title, and 'Children of Morta' planned for 2019 strengthens the company's position as a publisher. Recurring revenues from 'Frostpunk' will provide substantial revenue visibility.	EBITDA: PLN51.4m Net profit: PLN37.5m	<ul> <li>Extensive community-testing pre-launch</li> <li>Pipeline of new IP scheduled for 2019</li> <li>Bear</li> <li>New studio with limited track record</li> <li>Investing heavily in new IP</li> <li>Limited back catalogue/recurring revenues</li> </ul>
	Catalysts: Interims 29 August 2019, Q3 results 16 November 2019		

Company Description Key financials Investment case BGBN.PA Corporate overview Mar 2019a Bull €11.88 A leader in the digital entertainment industry, the Bigben Group Net debt: €36.2m Offers exposure to the entire games value chain applies its know-how through the synergy of strategic activities: Revenue: €245.5m (developer, publisher and distributor) EBITDA: €44.9m Leading European games accessories business Mkt cap: gaming, mobile phones and audio. With its successful and long-US\$255m lasting European base, Bigben has extended its distribution network Net profit: €17.3m French market leader to five continents. Recognised for its innovation and creativity, the Provides packages of games and accessories group now aims to become one of the worldwide leaders in each of BIGBEN 2022: investing in a portfolio of AA IP its markets. Headcount: more than 600 employees. International: 12 Bear subsidiaries and a distribution network in 100 countries. Domestic and regional footprint Bigben has completed three acquisitions in the past two years: Generalist not specialist business model (c 50/50 revenue split games/accessories) Cyanide (cycling, stealth); Eko Software (Action RPG, Sports Sim) and most recently Spiders (Action RPG), as well as taking control of Exposed to retail distribution of Kylotonn (Racing).

Catalysts: Interim results 21 October 2019

#### **CD** Projekt Company Description Key financials Investment case CDR.WA Corporate overview Dec 2018a Bull PLN225.5 The company focuses on two key areas: the development and Net cash: PLN659m Cyberpunk one of most anticipated titles of 2020 distribution of world-class videogames (eg The Witcher video game Net rev: PLN363m Developer and digital publisher of AAA titles Mkt cap: series and other ongoing projects, including the upcoming AAA EBITDA: PLN149m Reputation for strong, high-quality IP US\$5.58bn release, Cyberpunk 2077); and the digital sales of video games Net profit: PLN109m Focused on role-playing games (RPGs) directly to customers around the world via the GOG.com and GOG Digital-led model Free float: 61% Online distribution platform – GOG Galaxy platforms. Altogether, games from The Witcher series, the company's flagship franchise, have sold over 25m copies. Currently, Bear the company is working on the development of a collectible card Narrow portfolio (betting the farm on Cyberpunk) game, Gwent, which was initially a mini-game in The Witcher 3. Titles released 'when they are ready' Gwent is now a standalone product. Significant year-on-year revenue peaks and troughs Catalysts: Interim results August 2019, Q3 November 2019 Still offers a 'hit-or-miss' development model



#### Codemasters

Company	Description	Key fi
CDM.LN	Corporate overview	Mar 20
222p	Codemasters is a video game developer and publisher, specialising	Net ca
	in high-quality racing games. The company is one of the most	Reven
Mkt cap:	recognised British game developers and publishers, with a 30-year	EBITC
US\$377m	track record of producing successful games.	Net pr
	The group has approximately 500 full-time employees and operates in three UK locations: Southam (Warwickshire), Birmingham and Runcorn (Cheshire). It also has one overseas location in Kuala Lumpur, which is an art production facility. Codemasters has a proven track record of video games technology, development and innovation spanning three decades of rapid technological change. It has exploited its technology to develop innovative video games across a wide variety of different platforms, and has established relationships with globally renowned partners including Apple, Microsoft and Sony. The group currently manages three established franchises in the	
	racing games category, being DiRT, GRID and F1, and launched ONRUSH 2, its fourth franchise, in June 2018 with a view to extending its penetration of the racing games category.	

financials 2019a cash: £18.2m enue: £71.2m

Global leader in racing game niche
Predominantly digital distribution model DA: £18.7m IP owner and licensor – strong relationship with profit: £3.7m F1

Partnered with NetEase for Chinese mobile market

Partnership agreement with Motorsport Network to target eSports opportunity

#### Bear

Bull

Investment case

Relatively narrow portfolio of titles

- Overhang from residual Reliance stake
- F1 licence renewal on the horizon (2021)

Does racing IP still resonate with younger audiences?

How does Codemasters expand beyond racing?

Catalysts: Interim results November 2019

#### **Digital Bros**

Company	Description	Key financials	Investment case
DIB.IM €7.40 Mkt cap:	Corporate overview Digital Bros develops, publishes and distributes multichannel video games worldwide. Digital Bros operates worldwide under the brand 505 Games. It has offices are in the US, China, UK, France, Spain	Dec 2018a Net debt: €1.1m Revenue: €76m EBITDA: €4.3m	Bull           Broad-based business model with international footprint           Increasingly digital distribution
US\$117m	and Germany. Digital Bros covers the entire value chain, from concept to distribution of the final product. The majority of revenues are derived from international sales (c 80%) and digital (50–60%). Development: Digital Bros owns: DR Studios, a UK company focused on FTP games on PC, console and mobile platforms; Kunos Simulazioni, the developer of Assetto Corsa; and a 49% share in Ovosonico, an Italian studio known for its award-winning Murasaki Baby, published by Sony. Publishing: both premium and FTP games, in-house and third-party, on all platforms – mobile, social, digital and retail. Distribution: content is available through all channels: retail (main chains and stores); digital download (through the direct distribution to customers via Steam, Sony PlayStation Network and Microsoft Xbox Live); download of game apps for mobile and tablet (through the AppStore and Google Play iOS and android devices); and new online social platforms (through development of game apps for the main social networks as Facebook).	Net loss: €2.9m	<ul> <li>Attempting to move up the value chain by investing in IP ownership in 2019/20</li> <li>Bear</li> <li>Narrow portfolio of owned and third-party IP</li> <li>Mid-market publisher focused on both premium and FTP games</li> <li>Retains presence in Italian distribution</li> <li>Concerns over exposure to Starbreeze</li> </ul>

Catalysts: FY results October 2019

#### Focus Home Interactive

Company	Description	Key financials	Investment case
ALFOC.PA	Corporate overview	March 2019a	Bull
€23.60	Focus Home Interactive is a French publisher based in Paris.	Net cash: €18.8m	Well advanced transition to digital distribution
Mkt cap: US\$137m	Known for the quality, diversity and originality of its catalogue, Focus has published and distributed original titles (Vampyr, Farming Simulator, Call of Cthulhu, Insurgency: Sandstorm) that are played worldwide, available both in store and by way of download. Focus publishes games on all major platforms, consoles and PC. The publisher's catalogue will broaden in the coming months with games such as A Plague Tale: Innocence, World War Z, The Surge 2, MudRunner 2, GreedFall and others.	Revenue: €126m Op income: €14.1m Net profit: €8.0m	<ul> <li>Recurring revenues from strong back catalogue (25% of sales from back catalogue, 66% digital</li> <li>90% of sales are international</li> <li>Investing in improving game quality</li> <li>Bear</li> <li>Narrow portfolio of key titles</li> <li>High exposure to Farming Simulator</li> <li>Does not own (all) IP</li> <li>Mid-market publisher</li> </ul>
	Catalysts: AGM 24 September 2019, interim results January 2020		Attempting to move up the value chain



### **Frontier Developments**

Company	Description	Key financials	Investment case
FDEV.LN	Corporate overview	May 2018a	Bull
928p	Frontier is a world-class video game developer and publisher, with	Net cash: £24m	Digital business model
	multiple revenue-generating franchises. It is focused on video game	Revenue: £34m	Self-publisher expanding to third-party publisher
Mkt cap: US\$437m	development across a wide variety of genres and platforms, with a proven track record of progressive development and innovation	EBITDA: £9m Net profit: £3.6m	<ul> <li>Focused on 'sticky' community-centric Sim games</li> </ul>
	spanning several decades of rapid technological change. The business has more than 400 full-time employees and is		<ul> <li>Strong management team with a proven public market track record</li> </ul>
	headquartered in Cambridge, UK. Frontier has established relationships with globally renowned partners, producing work for		<ul> <li>Tencent partnership has potential to deliver material incremental sales in China</li> </ul>
	international brands as well as its own IP.		Bear
	Frontier develops games across multiple platforms using its		Relatively narrow games portfolio
	proprietary cross-platform technology, Cobra. It self-publishes, and		Ambitious release pipeline (one game per year)
	has achieved commercial and critical success with BAFTA-		Point of maximum risk in the strategy
	nominated titles, Elite Dangerous and Planet Coaster, as well as its		Cost of licenced IP unclear
	licensed title, Jurassic World Evolution and upcoming Planet Zoo.		<ul> <li>Likely to step outside core expertise as it expands</li> </ul>
	Catalysts: FY results September 2019, Planet Zoo release 5 November 2019		·

### G5 Entertainment

Company	Description	Key financials	Investment case
Company G5EN.ST SEK88.10 Mkt cap: US\$82m	Description           Corporate overview           G5 Entertainment Group develops and publishes high-quality FTP           games for both smartphones and tablets that are family-friendly,           easy to learn, and targeted at the widest audience of both           experienced and novice players. The group distributes its games           through the Apple, Google, Amazon, and Windows application           stores. Its portfolio includes popular games like Hidden City,           Mahjong Journey, Homicide Squad, Survivors: The Quest, The           Secret Society and Pirates & Pearls.           G5 primarily offers proprietary games, but also publishes games           licensed from other developers – paying a royalty based on sales	Key financials Dec 2018a Net cash: SEK203m Revenue: SEK1.45bn EBITDA: SEK232m Net profit: SEK129m	Investment case Bull Focused on FTP mobile titles Market-leader in hidden object games Also develops Match-3 games Sufficient scale to cross-sell new titles to existing user base Bear FTP mobile is a crowded market Cost-effective UA/user discovery problematic UA costs (and therefore) margins critically dependent on cross-selling to existing users
	performance. The most important markets for the company are the US and Asia, which combined account for c 80% of revenues. G5 is focused on games for a female audience age 35+.		dependent on cross-selling to existing users

Catalysts: Q3 results November 2019

### GAME Digital\*

Company	Description	Key financials	Investment case
GMD.LN	Corporate overview	July 2018a	Bull
29.6р	GAME Digital is the leading multichannel specialist retailer of video	Net cash: £56.8m	Leading UK and Spanish games retailer
	games in the UK and Spain, with 274 stores in the UK, 265 stores in		Building on its significant digital presence
Mkt cap:	Spain and over 30% market share. GAME's retail businesses are	EBITDA: £10.1m	Innovating to transition to the more experiential
US\$63m	the market leaders in these geographies, with a fully integrated	Net loss: £10.2m	BELONG eSports and events model
	multichannel offer including the multi-award winning GAME App, and		Backed by Mike Ashley and Sports Direct
	over 4.5m active customers across its Reward programmes.		Bear
	Game Digital delivers an authoritative range of specialist gaming		Its core business is high street retail in developed an advector (UK and Create)
	products and services to gaming communities in the UK, Spain and		developed markets (UK and Spain)
	beyond, providing more ways for gamers to enjoy more games and		<ul> <li>Game is being disintermediated by the disitelisation of the games industry</li> </ul>
	unique gaming experiences, more often. Game is developing its proposition with the continued expansion of		digitalisation of the games industry
	BELONG, the group's leisure experience, which brings video-		
	gaming to high streets, shopping centres and communities		
	nationwide. Through its eSports and events activities, the group		GAME Digital is currently subject to a takeover
	aims to deliver unparalleled consumer gaming experiences directly,		offer from Sports Direct.
	and on behalf of third parties, including its flagship event, Insomnia,		·
	the UK's largest gaming festival.		
	The group's visual recognition and augmented reality business, Ads		*GAME Digital is an Edison client
	Reality, is pioneering the use of new technologies to reach gamers		
	and business partners outside its main markets.		
	Catalysts: GAME Digital is currently subject to a takeover offer.		



#### Games Workshop\*

	•	
Company	Description	Key financials
GAW.LN	Corporate overview	June 2019a
4,666p	Games Workshop is a leading international specialist designer, manufacturer and seller of miniatures, scenery, fiction and artwork	Net cash: £29.4m Revenue: £256.6m
Mkt cap:	for tabletop miniature games set in fantasy and science fiction	EBITDA: £97.12m
US\$1.84bn	worlds. The company's key brands are Warhammer Age of Sigmar (Age of Sigmar) and Warhammer 40,000 (Warhammer 40K), alongside Horus Heresy, an offshoot of Warhammer 40K. It also holds the licence for The Lord of the Rings and The Hobbit tabletop battle game. Its IP has been licensed to produce multiple video games. Games Workshop's Warhammer hobby concept (the Hobby) is centred on customers collecting, building and painting miniatures that can ultimately be used in games played against fellow enthusiasts, either privately or at organised events. The company has delivered outstanding growth in revenue and profit over the past two years through better product ranges and extensive use of online and social media marketing to engage with its customers and make the Warhammer Hobby more accessible to a wider audience through its multichannel distribution network of stores, websites and third-party sellers.	Net profit: £65.8m
	All products are designed in-house and manufactured at the company's manufacturing, distribution and head office facilities in Lenton, Nottingham. This supplies two distribution hubs in Memphis, US, and Sydney, Australia.	

Catalysts: Interims January 2020

#### Key financials June 2019a Net cash: £29.4m

- Niche market leader Revenue: £256.6m EBITDA: £97.12m
  - Best-in-class vertically integrated manufacturer
     Community-centric model Owner of multiple global IPs

Investment case

- Broad geographical diversification
   Highly cash generative

#### Bear

Bull

- Legacy business model
- Physical manufacturing business
   Narrow portfolio of IPs

\*Games Workshop is an Edison client

Gfinity			
Company	Description	Key financials	Investment case
GFIN.LN 4.6p Mkt cap: US\$27m	Corporate overview Gfinity is a world-leading, end-to-end eSports solutions provider, creating managed services solutions for publishers, rights holders and brands, as well as owned and operated proprietary solutions. Its goal is to create compelling, engaging and bankable solutions and content, which can be sold to distribution platforms (eg Twitch, Facebook) or directly to sponsors, advertisers or consumers. For Gfinity, content is the exciting part of the value chain where it is in a unique position due to its strong partnerships, solid execution track record, state-of-the-art studio and technical platform. Through its Elite Series, Gfinity has become an eSports solutions and content provider for leading publishers, rights holders and brands. It is now focusing on managed services, allowing it to leverage the brand and distribution of its major brand partners eg the Premier League, Formula 1. It has yet to be determined what share of that value creation Gfinity will capture. However, it expects to be a mission-critical piece of the puzzle for its long-term partners – EA, Microsoft, Formula 1 – with the revenue model evolving towards a revenue and profit share eSports rights management model.	June 2018a Net cash: £3.7m Revenue: £4.3m EBITDA: (£13.5m) Net loss: £13.6m	<ul> <li>Bull</li> <li>One of two quoted pureplay eSports solutions</li> <li>eSports forecast to grow at 20% in 2018–22</li> <li>Building momentum with a series of major partnership announcements</li> <li>Partnered with major global games publishers (ATVI, EA, Codemasters)</li> <li>Announced £5.25m fund-raise in July, new shares to trade from 1 August</li> <li>Bear</li> <li>Early-stage business</li> <li>Revenue model is still crystallising</li> <li>Significant cash burn</li> <li>Remains a number of years from profitability – targeting break-even by 2021</li> </ul>

Catalysts: FY results 14-18 October 2019

### **Immotion Group**

Company	Description	Key financials	Investment case
IMMO.LN	Corporate overview	December 2018a	Bull
7.2p	Immotion Group is a UK-based immersive virtual reality (VR) out of	Net cash: £3.4m*	One of a small number of pure-play VR solutions
	home entertainment group. Immotion aims to become a market	Revenue: £1.9m	Enterprise and location-based VR
Mkt cap:	leader in the western market sector of the Out of Home virtual reality	EBITDA: (£2.2m)	commercialising
US\$21m	market, through its create, publish and distribute model, with the objective of creating recurring revenues from a large installed base	Net loss: £2.9m	<ul> <li>Consumer VR expected to be a major driver of games growth in the future</li> </ul>
	of VR Motion Platforms.	*Includes £3.1m from	Announced up to £2.5m fund-raise in July 2019
	The group combines its VR content and Motion Platform hardware	post year-end placing	Bear
	to offer consumers in leisure destinations, such as shopping malls		Early-stage business
	and family entertainment centres, state-of-the-art VR experiences,		Significant cash burn
	for a wide range of ages. The group is headquartered in		Remains a number of years from profitability
	Manchester, UK, with a subsidiary in Los Angeles, US, and a branch		Hard to call the tipping point for consumer VR
	in Dubai, UAE.		
	Catalysts: Interim results September 2019		



### **Keywords Studios\***

Company	Description	Key financials	Investment case
KWS.LN	Corporate overview	Dec 2018a	Bull
1615p	Keywords is the leading international creative and technical services provider to the global video games industry. Established in Dublin in	Net cash: €0.4m Revenue: €251m	<ul><li>Leading global games services company</li><li>Works with all the major games publishers</li></ul>
Mkt cap: US\$1.27bn	1998, it has more than 50 facilities in 20 countries strategically located in Asia, the Americas and Europe. Keywords provides integrated art creation, software engineering, testing, localisation, audio and customer care services across more than 50 languages and 16 games platforms to a blue-chip client base of approximately 650 clients across the globe. Keywords continues to build world-leading capabilities in services that video game and similar interactive content creators need. Keywords has a strong market position, providing services to 23 of the top 25 most prominent games companies, including Activision Blizzard, Bandai Namco, Bethesda, Electronic Arts, Konami, Riot Games, Sony, Square Enix, Supercell, TakeTwo, Epic Games and Ubisoft. Recent titles worked on include Uncharted 4: A Thief's End, Call of Duty: WWII, Mortal Combat X, Assassin's Creed Origins, Battlefield 1, League of Legends, Fortnite, Clash Royale and Rainbow Six Siege.	EBITDA: €44.2m Net profit: €30.7m	<ul> <li>Offers diversified exposure to the growth of the global games market</li> <li>Strong management team with a proven track record of growth, both organic and M&amp;A</li> <li>Bear</li> <li>Will be affected by any slowdown in global growth</li> <li>Model requires continuing availability of M&amp;A opportunities at attractive prices</li> </ul>
			*Keywords Studios is an Edison client

Catalysts: Interim results September 2019

#### **MAG Interactive**

Company	Description	Key financials	Investment case
MAGI.ST	Corporate overview	Aug 2018a	Bull
SEK13.8	MAG Interactive is a leading developer and publisher of casual	Net cash: SEK228m	Data-led approach to game optimisation
Mkt cap:	mobile games for a global audience. MAG Interactive reaches over 10 million active players every month and the game portfolio	Revenue: SEK240m EBITDA: (SEK40m)	<ul> <li>New strategic focus on multiplayer (75% of revenues)</li> </ul>
US\$37m	consists of 10 successful games with over 250m downloads, including successful titles Ruzzle, QuizDuel, Word Domination and WordBrain, all of which have reached number one spots on the App Store and Google Play. With offices located in Stockholm and Brighton, MAG Interactive's games are distributed through virtual app stores allowing for global reach with minimum effort.	Net loss: SEK58m	<ul> <li>Back catalogue continues to generate revenues <ul> <li>WordBrain, Ruzzle and QuizDuel all five years old</li> </ul> </li> <li>Bear <ul> <li>Business disappointed post-IPO</li> <li>Player base declining as a result of reduced marketing spend</li> <li>KPIs (daily active users (DAUs), monthly active users (MAUs) and monthly unique payers</li> </ul> </li> </ul>
	Catalysts: FY results 23 October 2019		(MUP)) on negative trend

#### MTG (Modern Times Group)

•	• /		
Company	Description	Key financials	Investment case
MTGb.ST	Corporate overview	Dec 2018a	Bull
SEK90.0	MTG (Modern Times Group) is a strategic and operational investment holding company in eSports (DreamHack, ESL) and	Net cash: SEK1.8bn* Revenue: SEK4.03bn	<ul> <li>Balanced games (60%) and eSports (40%) offering</li> </ul>
Mkt cap:	gaming entertainment (InnoGames, Kongregate). InnoGames	EBITDA: SEK41m	Market leader in eSports (ESL)
US\$632m	achieved good growth in mobile sales, with more than half of Forge	Net loss: SEK346m	Potential takeover target?
	of Empires revenue coming from mobile for the first time.		Anticipates using net cash for M&A
	InnoGames also launched God Kings, a new mobile game that is	*Approximate	Increasing % of owned and operated venues
	showing strong initial results.		Rough 50/50 split between browser and mobile
	The start of the turnaround in Kongregate drove an improvement in		94% of gaming revenues from in-app purchases
	the revenue performance in gaming, compared to the sharp decline		DAUs 2.7m, MAUs 12.3m on negative trend
	in the previous quarter, and the adjusted EBITDA margin also		Bear
	improved, reflecting Kongregate's focus on a smaller number of successful games.		<ul> <li>Top three gaming titles account for c 70%+ revenues</li> </ul>
	The world-leading eSports business returned to growth in the		MTG and eSports currently loss-making
	quarter, with both of ESL's Masters properties and DreamHack's e-		Kongregate gaming in turnaround
	FIFA leagues delivering record numbers of viewers and attracting a growing range of high-quality sponsors and media partners.		Short-term outlook uncertain

Catalysts: Q3 results 29 October 2019



#### **Paradox Interactive**

Company	Description	Key financials	Investment case
Company PDXI.ST SEK151.1 Mkt cap: US\$1.65bn	Corporate overview Paradox Interactive is a medium sized games developer and publisher, focused exclusively on grand strategy, city building and RPG games. Its games portfolio includes more than 100 titles of which Paradox owns the key brands, including Stellaris, Europa Universalis, Hearts of Iron, Crusader Kings, Cities: Skylines, Prison Architect, Magicka, Age of Wonders and the World of Darkness catalogue of brands. Paradox games are developed primarily for PC and console platforms, but the company also releases games on mobile. The largest markets today include the US, UK, China,	Dec 2018a Net cash: SEK327m Revenue: SEK1.1bn EBITDA: SEK592m Net profit: SEK359m	Bull         Digitally focused business model         Market leader in strategy/CitySim/RPG genres         Substantial back catalogue         10m player community         Sticky games with recurring revenues         Balance between mobile, console and PC         Recognises its niche         Bear         Margins/valuation challenging
	Germany, France, Russia and Scandinavia. Today, over three million gamers play a Paradox game each month and the number of registered users exceeds 10 million.		<ul> <li>Continuing to invest in (risky) new IP</li> <li>Mixed reception for Imperator: Rome</li> </ul>

Catalysts: Q2 results 13 August 2019, Q3 results 12 November 2019

PlayWay			
Company	Description	Key financials	Investment case
PLWP.WA PLN180.2 Mkt cap: US\$306m	Corporate overview PlayWay is a games developer and self-publisher offering c 60 premium and FTP new titles in 2019 across a range of platforms. The company tests new ideas with a community, through eg Facebook, to assess potential interest in a specific title. In our opinion, in a few years the company will have several franchises (ie 'Car Mechanic Simulator', '911 Operator', 'Gold Rush', House Flipper') that will be launched every two to three years. Development budgets remain modest and we do not expect significant increases in investment in the near future. Strong pipeline for 2019 with potential for sequels in the following years. The company plans to launch more than 30 PC titles this year. We highlight Uboat Junkyard Simulator, Cooking Simulator, Tank Mechanic Simulator. Moreover, we would watch closely Bum Simulator, Mr. Prepper, Diesel Brothers, Contraband Police, Gold Rush, Alaskan Truck Simulator and Drift 19, planned later in 2019. <b>Catalysts:</b> Interim results 30 September 2019, Q3 results 29 November 2019	Dec 2018a Net cash: PLN69.6m Revenue: PLN72.0m EBITDA: PLN50.1m Net profit: PLN35.4m	Bull         Digitally focused business model         Extensive data analysis and community-testing pre-launch         Broad pipeline of new IP scheduled for 2019         Bear         New studio with limited track record         Investing heavily in new IP         No back catalogue or recurring revenues
Rovio			
Company	Description	Key financials	Investment case
		D 0010	D

Company	Description	Key financials	Investment case
ROVIO:FH €6.70 Mkt cap: US\$598m	Corporate overview Rovio Entertainment Corporation is a global, games-first entertainment company that creates, develops and publishes mobile games, which have been downloaded 4.5bn times so far. The company is best known for the global Angry Birds brand, which started as a popular mobile game in 2009, and has since evolved from games to various entertainment and consumer products in brand licensing. Today, the company offers multiple mobile games, animations and has produced The Angry Birds Movie, which opened number one in theatres in 50 countries, and the sequel to which is set for theatrical release in 2019. Rovio's headquarters are in Finland. Catalysts: H1 results 8 August 2019, Q3 results 30 October 2019	Dec 2018a Net cash: €120m Revenue: €281m EBITDA: €47.8m Net profit: €24.6m	Buil         Market leader in mobile FTP space         Global IP exploited across multiple channels         Scale platform and community         7m DAU, 0.5m MUP         Revenue visibility plus cash generation         Actively considering M&A in FTP mobile games         Bear         Single, mature IP plus variants         Limited scope for upside surprises         A managed annuity proposition



#### Starbreeze Company Description Key financials Investment case STZEb.ST Corporate overview Dec 2018a Bull SEK1.6 Starbreeze is an independent developer, creator, publisher and Net cash: SEK14.5m\* Track record as leading developer and publisher distributor of games for PC and console with a global market focus Revenue: SEK350m Advanced VR capabilities Mkt cap: and studios in Stockholm, Barcelona, Paris, Bangalore and EBITDA: (SEK10.3m) Universal Games and Digital Platforms to US\$55m Dehradun. Centred around the successful PAYDAY brand, Net loss: SEK1.35bn publish the mobile game, PAYDAY: Crime War. Starbreeze develops games based on its own and others' brands, Bear both internally and in collaboration with external game developers. OVERKILL's The Walking Dead (OTWD) late, \*Cash is at end Q119 Starbreeze has been in reconstruction since December 2018 and is over-budget and subsequently cancelled in a challenging financial situation. The company has decided to Starbreeze in reconstruction since 3 Dec 2018 focus on its core business, game development and publishing. (period extended to 3 Sept 2019) To be able to operate an efficient and profitable business in the long Skybound terminated its licence for OTWD term, Starbreeze has decided to implement organisational changes. Publishing rights for System Shock 3 sold to As of June 2019, Starbreeze group has 240 people employed, OtherSide Entertainment reducing to approximately 180 by November 2019. Publishing rights to 10 Crowns sold to Mohawk Publishing rights to Pyschonauts 2 sold to Microsoft for \$13.2m Indian Art design studio, Dhruva, sold to Rockstar Games for \$7.9m

Catalysts: Q2 results 20 August 2019, Q3 results 5 November 2019

#### Stillfront

Company	Description	Key financials	Investment case
SFRG.ST SEK226 Mkt cap: US\$612m	Corporate overview A global group of gaming studios in the FTP online strategy games genre, which aims to be the leading group of indie game developers and publishers. A diverse and evolving game portfolio with two common themes: loyal users and long lifecycle games. 5.9m MAUs and 1.4m DAUs. Main markets by revenue are the US, Germany, MENA, France and Poland. Its headquarters are in Stockholm, with a group of 12 studios operating in Bulgaria, Germany, Jordan, Malta, Romania, Sweden and the US, with a total of 600 professionals. Acquired Kixeye in June 2019, a Canadian FTP game developer providing 30% growth in revenues and EBITDA. IPs: Battle Pirates, War Commander, Vega Conflict and War Commander: Rogue Assault. Catalysts: Interim results 15 August 2019, Q3 results 8 November	Dec 2018a Net debt: SEK342m Revenue: SEK1.32bn EBITDA: SEK473m Net profit: SEK256m Free float: 73%	Bull         Leading data-centric FTP games developer         Two core IPs Empire (38%) and Big (19%)         Proven M&A track record         Acquired Kixeye in June 2019 for \$90m +\$30m earnout         IPs: Battle Pirates, War Commander, Vega Conflict and War Commander: Rogue Assault Bear         Debt-funded FTP casual games business         Broad portfolio, but reliant on two core IPs         SEK500m placing expected in next 12 months to refinance SEK500m bonds finance for Kixeye

# 2019

Sumo Group				
Company	Description	Key financials	Investment case	
SUMO.LN 157p Mkt cap: US\$287m	Corporate overview Sumo Group is a provider of creative and development services to the video games and entertainment industries. Sumo is one of the UK's largest independent developers of AAA-rated video games, with studios in Sheffield, Newcastle, Nottingham and Pune in India. The business has acquired two studios since IPO, The Chinese Room in Brighton and Red Kite in Huddersfield. Atomhawk, acquired in June 2017, is a multi-award-winning visual design company, with studios in Newcastle and Vancouver (Canada), servicing the games, film and visual effects industries. The group delivers turnkey and co-development services to global blue-chip clients, including full-service visual and development solutions, initial concepts and pre-production, production and development, and post-release support. Latest development projects include Hitman 2 (Warner 2018), Crackdown 3 (Microsoft 2019), Mortal Kombat 11 (Warner 2019) and Team Sonic Racing (Sega 2019). Projects are underway with Apple Arcade (Little Orpheus and Spyder) and Microsoft including new Xbox hardware and game streaming.	Dec 2018a Net cash: £3.7m Revenue: £38.9m EBITDA: £10.4m Net loss: £0.7m	<ul> <li>Bull</li> <li>Provider of creative and development services</li> <li>Blue-chip client base</li> <li>Safe and steady model with profit 'locked-in' whether releases are 'hits' or not</li> <li>12–18m visibility over future revenue pipeline</li> <li>IP ownership an increasing focus</li> <li>Organic growth supplemented by M&amp;A</li> <li>Bear</li> <li>Cost plus people business employing c 650 staff</li> <li>Challenge to recruit skilled staff, particularly in light of Brexit</li> <li>Last major UK WFH developer - in downturn, may face difficult decision to take on marginal projects or lay off staff</li> <li>Overhang from residual Perwyn stake</li> <li>Significant exposure to VGTR</li> </ul>	

Catalysts: Interim results mid-late September 2019

European video games | 5 August 2019



#### Team17

Company	Description
TM17.LN	Corporate overview
278.5p	Team17 is a leading video games label and creative partner for independent ('indie') developers. The group supports both owned
Mkt cap:	first-party IP and third-party IP – through partnering with indie
US\$444m	developers globally – in the development and publishing of games across multiple platforms typically for a fixed revenue share. The group focuses on premium, rather than FTP games, and its portfolio comprises over 90 games, including the iconic and well-established Worms franchise, as well as Overcooked and The Escapists. Established in 1990, Team17 collaborates with fellow developers around the globe sharing its expertise from creation to launch across PC, console and mobile devices. 88% of the group's revenues are generated from digital sales, which facilitates a high level of control over pricing and game lifecycle management, with minimal additional development costs post launch. Due to the group's diverse portfolio of owned and third-party IP, coupled with its approach to lifecycle management, revenue from titles released in previous years accounted for c 50% of 2018 revenue.

#### Key financials Dec 2018a Net cash: £23.5m Revenue: £43.2m

EBITDA: £15.3m

Net profit: £7.2m

### Bull

Investment case

- Broad-based publisher of owned and 3<sup>rd</sup>-party IP
   12 launches in 2018 seven new IP, four ports,
- one sequelDigitally focused business model
- Digitally locased business model
   Recurring revenue model, extensive back catalogue
- Marginal exposure to VGTR
- Considering M&A opportunities to acquire IP

#### Bear

- Narrow portfolio of key titles
- No major AAA IP
- Minor overhang from residual LDC stake
- Crowded market segment

#### Catalysts: Interim results September 2019

#### **Ten Square**

Company	Description	Key financials	Investment case
TENP.WA	Corporate overview	Dec 2018a	Bull
PLN123	Ten Square Games engages in the mobile games development	Net cash: PLN39.8m	Leading global developer of hobby games
	business worldwide. It offers FTP games through social platforms	Revenue: PLN115.3m	Specialist in FTP mobile and casual titles
Mkt cap:	and a network of partner sites, as well as on Google Play, App Store	EBITDA: PLN45.0m	90% of revenues from outside Poland
US\$229m	and Microsoft Store.	Net profit: PLN36.5m	Focuses on developing games with longevity
	Ten Square Games specialises in hobby games. It produces and		IP owner: Let's Fish, Fishing Clash, Wild Hunt
	releases FTP games, earning money on micro-payments (in-game		Bear
	payments) and advertising. Games produced by Ten Square Games		Narrowly based portfolio
	are offered on iOS and Android, as well as through internet portals.		Fishing Clash 81% of Q418 revenue
	Ten Square Games has created more than 200 games to date. The best-known projects are Let's Fish and Fishing Clash – currently the most popular fishing game in the world.		<ul> <li>Investing to expand portfolio – MiniGolf, Hobby game (2019) + 2 new female-focused IPs (2020)</li> </ul>
	The company was founded in 2011, has 180 employees and is		
	based in Wroclaw. Poland.		

# Catalysts: Interim results 28 August 2019, Q3 results 26 November 2019

#### **THQ Nordic**

Company	Description	Key financials	Investment case
THQNb.ST SEK224 Mkt cap: US\$2.17bn	Corporate overview THQ Nordic acquires, develops and publishes PC and console games for the global games market. The company has an extensive catalogue of over 100 owned franchises (much of which was acquired from THQ Inc's insolvency in 2013), such as Saints Row, Goat Simulator, Dead Island, Darksiders, Metro (exclusive licence),	Mar 2019a Net cash: SEK2.1bn Revenue: SEK5.1bn EBITDA: SEK1.4bn Net profit: SEK0.6bn Free float: 50%	Bull         Aspiring to become a major global publisher         Broad portfolio of owned and third-party IP         Substantial IP portfolio (but under-utilised?)         M&A a major part of the strategy – looking to turn around under-invested IP         Utild multituderabelader screeter
	Titan Quest, MX vs ATV, Kingdoms of Amalur, Time Splitters, Delta Force, Alone in the Dark, Wreckfest, among others. Its core business model consists of acquiring established gaming brands and gradually improving them. THQ Nordic has a global presence, with its group head office located in Karlstad, Sweden, and with three divisions: Deep Silver/Koch Media, THQ Nordic and Coffee Stain. The company acquired Koch Media in 2018, which focuses on game development and expanded THQ's publishing business. The group has 15 internal game development studios based in Germany, Finland, UK, US and Sweden, and employs about 2,000 people.	File iiudi. 30%	<ul> <li>High-quality shareholder register</li> <li>Bear</li> <li>Relatively narrow portfolio of AAA titles</li> <li>Substantial distribution business (Koch Media)</li> <li>Complex structure/cost duplication</li> <li>Capital-constrained given scale of ambition</li> </ul>

Catalysts: Q1 results 14 August 2019, H1 results 14 November 2019



Company	Description	Key financials	Investment case
UBIP.PA	Corporate overview	March 2019a	Bull
€73.20	Ubisoft is a leading creator, publisher and distributor of interactive	Net debt: €548m	Leading global publisher
	entertainment and services, with a rich portfolio of world-renowned	Revenue: €1.85bn	Diversified portfolio of proven AAA IP
Mkt cap:	brands, including Assassin's Creed, Far Cry, For Honor, Just Dance,	(69% digital – of which	Embraced the digitalisation of content
US\$9.15bn	Watch Dogs, Tom Clancy's video game series including Ghost	32% recurring)	(streaming/subscription/eSports strategies)
	Recon, Rainbow Six and The Division.	EBITDA: €976m	Track record of innovation
	Ubisoft stands out from its competitors due to its ability to develop	Net profit: €139m	Strong mobile offering
	new IP organically. The group benefits from a portfolio of strong		Launched streaming solution uPlay at E3
	franchises geared to player commitment over the long term.		Bear
	Ubisoft owns its brands along with the technologies to develop		Broad footprint – generalist not specialist
	them, offering long-term visibility on the company's growth. Owning		<ul> <li>Relatively small as a global video games</li> </ul>
	its own brands is an essential advantage when it comes to		publisher
	maximising their potential and reaching an ever-wider audience.		Relatively weak Asian presence
	Ubisoft has succeeded in transforming its business model to focus		
	on a more profitable and recurring digital business. Player		
	communities have grown significantly as has engagement. This has		
	fed into a rise in back catalogue sales and player recurring		
	investment.		

Source: Company websites, Refinitiv data, Edison Investment Research. Note: Prices as at 5 August 2019.



# **Appendix 1**

#### Exhibit 22: Game genres/categorisation (with example titles and video links)

#### Action/adventure

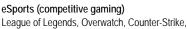
Assassin's Creed, Tomb Raider, God of War

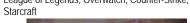


#### Indie

(lower budget titles published by independent developers)

Worms, The Escapists 2, Overcooked, Cave Story, Inside, Limbo







Massively multiplayer online (MMO) World of Warcraft, The Elder Scrolls Online, Final Fantasy XIV, RuneScape First person shooters (FPS) Fortnite, Overwatch, Call of Duty 4, Battlefield V



Open World/Sandbox (freedom to roam, and interact with, the virtual world) Elite Dangerous, Red Dead Redemption 2, Hitman 2, EVE Online, Minecraft, Grand Theft Auto



#### Platform

LostWinds, Donkey Kong, Super Meat Boy, Planet Alpha



#### Puzzle

Candy Crush, Tetris, Pac-Man, Snake Pass, Angry Birds



Racing F1 2018; Super Mario-Kart, Onrush, Forza Motorsport, Team Sonic Racing







Role-playing games (RPG) The Witcher, Pillars of Eternity 2, Tyranny



Sports FIFA 19, Madden 19, Football Manager 2019



Source: Edison Investment Research, corporate websites

Real time strategy (RTS) Total War, Starcraft, Age of Empires, Stronghold, Hearts of Iron IV



Virtual/augmented reality (VR/AR) Fruity Shooty, Pokemon GO, Beat Saber, Transference, Phantom: Covert Ops



Planet Coaster, Jurassic World Evolution, The Sims, Flight Sim

Simulation (Sim)



Casual/mobile Big Farm, Top Drives, Swords and Souls, Angry Birds



European video games | 5 August 2019



# Appendix 2

Cologne, Germany       The biggest B2B video games show in the world, and also the big show on the planet. Featuring big games and hundreds of comparameters (gamescorn.global/)         17-20 October 2019       EGX         ExCel Centre, London       EGX returns to London after four years in Birmingham. The leading feature all the biggest games coming to market, plus a series of in www.egx.net/egx         24-26 October 2019       Middle East Games Con         Abu Dhabi National Exhibition Center,       Middle East Games Con         Abu Dhabi, UAE       Middle East Games Con will return for its third edition, after doub with 18,000 visitors and 30 speakers. 2019 will bring the consum under one roof for three days in the capital of the United Arab Err https://me-gamescon.com/en/homepage.html         March 2020       Game Developers Conference (GDC)         San Francisco, US       The world's largest professional games industry event. GDC bring attendees to exchange ideas and shape the future of the industry inspiration, and networking at the Moscone Convention Center in Attendees include programmers, artists, producers, game design business decision-makers and others involved in the developmer immersive experiences. https://dconf.com         April 2020       London Games Festival         London, United Kingdom       A city-wide celebration of video games, encompassing a myriad or character cosplay parade games.london         May 2020       Casual Connect Europe       Learn from over 100 leaders in established and emerging market	nies of all different sizes. ng consumer show will ndustry events. ing in size in just two years, er, B2B and conferences all
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covering game design, eSports, social casino, funding, next-gene	ration technology and best
practices.	
europe.casualconnect.org/	
June 2020 <u>E3 Expo</u>	
Los Angeles, California The world's biggest video games event returns to LA. Expect big	
likes of EA, Nintendo and Xbox, plus the chance to play the next	generation of major titles.
https://e3expo.com/	
July 2020 <u>Develop: Brighton</u>	
Brighton, UK Develop: Brighton has been bringing together the European Gam	- D
global superstars to micro indies since 2006. Hear from the indus	
to-date with the latest tools, techniques and industry trends, plus	try's leading lights, get up-
game dev professionals. https://developconference.com/	try's leading lights, get up-



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